



Submitted by: Diane Larder, Director of Finance Report No: 2022-203

Council Meeting Date: Regular Council - 07 Dec 2022

Subject: 2023 Draft Capital Budget File: F05-2023

#### **RECOMMENDATION:**

For Council's information.

#### **BACKGROUND & COMMENTS:**

The 2022 Budget for the Township of Zorra was passed by Council on April 6, 2022 with a tax levy requirement of \$9,571,319. At this time, a 1% tax levy increase equals to \$95,713.

### **Capital Budget**

A 1% increase for the capital budget is \$28,513. The 2023 capital budget tax levy total is \$3,478,646 before the transfers from the Capital Levy Reserve is calculated into the budget. With a transfer of \$432,000 from the Capital Levy Reserve; leaving a balance of approximately \$370,000 in the Capital Levy Reserve for future adjustments. The transfer from reserve adjusts the overall 2023 capital budget down to \$3,046,646: a 6.85% increase in capital spending over 2022.

Factors contributing to the overall capital budget:

- Transfer to Reserves increase of \$163,000
- The annual transfer to reserves for equipment has been increased to \$525,000 from \$410,000 and forms the majority increase of the budget.
- A strategy to place funds in reserves to fund replacement costs of equipment as they end their life will eliminate purchasing equipment from the tax levy as a one-time large purchase. This directive starts with an additional \$42,000 being transferred to reserves for Fire Services and an additional \$115,000 for public works equipment.

Without the increase in reserves of the \$163,000; the capital budget would have presented an increase of 1.13%. But without the increase to these reserves, reserves would not be able to fund the increase in equipment costs that the municipality has experienced over the past year.

The Township continues to experience large increases in the cost of equipment and materials and in turn these costs are associated to the increase in the capital levy. All equipment purchases are funded from reserves. If reserves are underfunded, then the Township falls short on funding any new purchases; therefore, requiring the need to increase the transfer to reserves.

With the need to increase the transfer to reserves, staff have adjusted the 2023 year of the 10-year capital plan to accommodate the increase without affecting levels of service and following the strategic goals of Council.



Page 108 of 296 Report No: 2022-203

Council Date: Regular Council - 07 Dec 2022

Doing this has resulted in the need to defer a few projects to 2024. By deferring some projects to 2024, it has increased the tax levy for 2024 significantly and staff are continuing to work to review 2024 to 2032 to help level out the tax requirement that is needed over the next 9 years.

Listed below are the projects that have been deferred to 2024:

#### Public Works:

- Rd 98 was proposed at a cost of \$1,194,700 and scheduled to be done in 1 year. It has since been spread out over 2 years.
- Embro Rd 43 to SWOX (0.5km) of \$113,508
- Piovesan Rd from Embro (0.3km) for \$74,250

### Recreation

- Embro Community Center replacement of hall tables and chairs \$7,000
- Thamesford Community Center replacement of hall tables and chairs \$7,000
- Thamesford Community Center office renovations \$6,000
- Electric parks tractor \$40,000 (proper charging system needed prior to purchasing equipment)

#### Fire

 Transfer to reserves have been reduced in 2023 to minimize the impact the full transfer to reserves would have on the final tax levy requirement, while looking at various solutions for replacement of assets.

Some of the contributing factors impacting the increase within the capital budget over the last few years:

- Asphalt cement (AC) pricing continues to increase steadily. Nov 2020, the cost for AC was listed at \$617.25 per tonne and at the same time at Nov 2021, the cost was \$917.50 per tonne and now as we close out the year, the cost has risen to \$1182.00 per tonne. This is an increase of \$564.75 or 91% from Nov 2020 to Nov 2022.
- The cost of living for Ontario for October 2020 was reported at 0.7%; October 2021 it rose to 4.9% and then to 6.5% for October 2022.
- Increase of large equipment prices and the delay in delivery are just a few factors contributing the rise in capital costs.

#### Attachments:

- 1. The 2023-2032 10 Year Capital Plan Presentation
- 2. 2023 Detail Capital Budget
- 3. 2023 to 2032 10 Yr Expense/Revenue Summary Report
- 4. 10 Year Capital Plan Roads



Page 109 of 296 Report No: 2022-203

Council Date: Regular Council - 07 Dec 2022

- 5. 10 Year Capital Plan Road Vehicles
- 6. 10 Year Capital Plan Bridges
- 7. 10 Year Capital Plan Recreation
- 8. 10 Year Capital Plan Fire

#### FINANCIAL IMPLICATIONS:

Report 2022-203 has no financial impact at this time but is for council's information.

### LINK TO STRATEGIC PLAN:

#### Goal:

We are a prosperous community that provides opportunities to work and shop in our community and to grow in a sustainable matter.

#### Action:

Improving municipal efficiency and transparency.

#### ATTACHMENTS:

- 1-2023-2032 10 Year Capital Plan Presentation
- 2-2023 Detail Capital Budget
- 3-2023-2032 Capital Exp-Rev Summary
- 4 -Roads 10 Yr Capital Plan
- 5 Vehicles 10 Yr Capital Plan
- 6 Bridges 10 Yr Capital Plan
- 7 Recreation 10 Yr Capital Plan
- 8 Recreation 10 Yr Capital Plan

#### Approved By:

Diane Larder, Director of Finance Karen Martin, Director of Corporate Services

#### Status:

Approved - 30 Nov 2022 Pending



## 2023 – 2032 Capital Budget Presentation

December 7, 2022 Council Chambers

### 2023 – 2032 Ten-Year Capital Budget Plan

The Township continues to work to develop its asset management plans to meet the regulations set out by the Ministry. As we continue to develop the life cycle and service levels of the assets of the municipality this will help us to better understand the financial needs to fund these assets when needed.

Since 2016 the development of the capital and operating budgets have been presented separately with a consolidated tax rate at completion. Enabling Council to understand the full needs of both the operating and capital entities of the Township and the development a long-term capital plan.

Extensive work had gone into preparation of updating the Five-Year Capital Budget to that of a Ten-Year Capital Plan based on maintaining the Township's physical assets in good working order. As the Ten-Year Capital Budget Plan is a living document, each year during budget deliberations, the prior year Ten-Year Capital Budget Plan is scrutinized by staff to ensure the information is accurate and best represents the needs of the Township.



### 2023 – 2032 Ten-Year Capital Budget Plan

Township's Capital Plans are developed by staff using the following notable tools; information and methodologies.

Continue with past practices on fleet replacement life cycles.

Road improvements are prioritized and evaluated by Director of Public Works based on the information gathered in the 2019 Road Needs Study.

Bridge and culvert improvements were prioritized and evaluated by the Director of Public Works based on the 2021 Municipal Structure Inspection report prepared by Keystone Bridge Management Corporation for all Township structures with a span greater than 3.0 metres as mandated by MTO biennially.

Recreation Master Plan (2019)

Debenture Repayments Schedules (current and proposed)

Transfers to and From Reserves (current and proposed)



### 2023 – 2032 Ten Year Capital Budget Plan

The next slides speak to the Ten Year Capital Plan and specifically the 2023 Budget:

Table 1 - High level summary of the Ten-Year Capital Budget

Table 2 - Further Breakdown of Table 1 by department categories.

Table 3 - 2023 Capital Projects – Detail (including funding)

Attachment 1 Road Construction projects 2023-2032

Attachment 2 Bridge Construction projects 2023-2032

Attachment 3 Road Department vehicle projects 2023-2032

Attachment 4 Fire Department projects 2023 – 2032

Attachment 5 Recreation Department projects 2023-2032



### Total Financial Requirements 2023-2032

### Table 1:

<b>Proposed Capita</b>	al Expenditures:
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<ul> <li>Debentures Repayments (Current)</li> <li>Current level Transfers to Reserves</li> <li>Capital Expenditures all assets</li> </ul>	\$ 9,432,960 \$13,420,281 <u>\$47,101,102</u> \$69,954,343
<ul> <li>Funding Sources</li> <li>Other Revenues – Fed/Prov/Aggregate Programs</li> <li>Other Revenues – Development Charges</li> <li>Other Revenues – Federal Gas Tax</li> <li>Other Revenues</li> <li>Proposed New Debenture</li> <li>Transfers from Reserves/Reserve Funds</li> </ul>	\$ 6,163,123 \$ 150,229 \$ 2,585,000 \$ 8,971,899 \$ 0 \$10,667,000
Opening Balance in Infrastructure Capital Reserve Total Capital Levy Requirement (10 years)	\$28,537,251 \$ 801,397 \$40,615,696 \$69,954,343



Table 2:

	PRIO	R YEAR -								
TOWNSHIP OF ZORRA		BUDGET		2023		2024	2025	2026		2027
Expenditures							 			
Debenture Payments	\$	1,171,855	\$	1,173,533	\$	1,357,669	\$ 1,219,095	\$ 1,178,074	\$	934,765
Transfer to General Government Reserves (SV	\$	175,000	\$	175,000	\$	175,000	\$ 175,000	\$ 175,000	\$	175,000
Transfer to Fire Vehicle Reservices	\$	200,000	\$	204,000	\$	208,080	\$ 212,242	\$ 216,486	\$	220,816
Transfer to Fire - Building Reserves	\$	5-8	\$	5,000	\$	30,600	\$ 31,212	\$ 31,836	\$	32,473
Transfer to Fire - Communication Reserves	\$	127	\$	12,000	\$	12,000	\$ 12,000	\$ 12,000	\$	12,000
Transfer to Fire - SCBA Reserves	\$	5-8	\$	25,000	\$	38,000	\$ 38,000	\$ 38,000	\$	38,000
Transfer to Recreation Reserves	\$	100,000	\$	102,000	\$	104,040	\$ 106,121	\$ 108,243	\$	110,408
Transfer to Dam Reserves	\$	77,000	\$	77,000	\$	77,000	\$ 77,000	\$ 77,000	\$	77,000
Transfer to UTRCA Budget - Dam Levy 2018	\$	15,000	\$	15,000	\$	15,000	\$ 15,000	\$ 15,000	\$	15,000
Transfer to Public Works - Building Reserves	\$	170	\$	-	\$	50,000	\$ 51,000	\$ 52,020	\$	53,060
Transfer to Public Works - Vehicle Reserves	\$	410,000	\$	525,000	\$	545,500	\$ 566,410	\$ 587,738	\$	609,493
Total Debentures & Transfer to Reserves	\$	2,148,855	\$	2,313,533	\$	2,612,889	\$ 2,503,080	\$ 2,491,397	\$	2,278,015
Capital Expenditures - from detail Listing										
General-Equipment/Builds	\$	71,000	\$	6,498,500	\$	10,000	\$ 10,000	\$ 10,000	\$	10.000
Fire -Vehicles	\$	1 <del>-</del> 1	\$		\$	60,000	\$ -	\$ · ·	\$	650,000
Fire - Equipment	\$	115,750	\$		\$	127,615	\$ 127,615	\$ 140.695	\$	147,730
Fire - Building	\$	1 <del>-</del> 6	\$		\$	10,000	\$ -	\$ 	\$	-
Building - Vehicles	\$	120	\$	55,000	\$	-	\$ 2	\$ 75,000	\$	(2)
Recreation-Pickup	\$	17,500	\$	75,000	\$	53,000	\$ 75,000	\$ 	\$	(8)
Roads - Vehicles	\$	553,000	\$	485,000	\$	555,000	\$ 438,000	\$ 645,000	\$	1,005,000
Roads- Buildings	\$	30,000	\$	20,000	\$	-	\$ 7	\$ -	\$	100
Recreation-Embro CC	\$	109,000	\$	75,000	\$	131,000	\$ 45,000	\$ 60,000	\$	95,000
Recreation-Thamesford	\$	109,000	\$	203,000	\$	160,000	\$ 120,000	\$ 90,000	\$	85,000
Recreation - Playgrounds	\$	1110	\$	95,000	\$	95,000	\$ 100,000	\$ 1120	\$	105,000
Recreation - Parks and Trails	\$	385,000	\$	279,350	\$	296,500	\$ 38,000	\$ 100,000	\$	54,000
Recreation - Pool	\$	13,000	\$	14,000	\$	8,000	\$ 10,000	\$ 841	\$	847
Recreation - Harrington	\$	-	\$		\$		\$ -	\$ 170	\$	18.0
Recreation - Embro Town Hall	\$	12,000	\$	-	\$		\$ 2	\$ E1	\$	8 <b>2</b> %
Recreation - Thamesford Beaty Road	\$	32,400	\$	= 1	\$	143,000	\$ 5	\$ -	\$	(73)
Recreation - Other	\$	928	\$	21,000	\$	-	\$ 2	\$ =	\$	347
Road Construction	\$	1,289,697	\$	1,096,591	\$	1,789,536	\$ 1,851,599	\$ 2,017,609	\$	1,442,144
Bridges and Culvert Construction	\$	1,553,712	\$	1,502,570	\$	1,165,230	\$ 1,006,335	\$ 990,820	\$	680,467
Total Capital Expenditures	\$	4,291,059	\$	11,194,061	\$	4,603,881	\$ 3,821,549	\$ 4,129,124	\$	4,274,341
TOTAL CAPITAL EXPENSES	\$	6,439,914	s	13,507,594	s	7,216,770	\$ 6,324,629	\$ 6,620,521	s	6,552,356



Table 2:

TOWNSHIP OF ZORRA	IOR YEAR - 22 BUDGET	2023	2024		2025		2026		2027
Funding Sources									
Transfer from General Government Reserves	\$ (61,000)	\$ (21,000)							
Transfer from SWIFT (Energy Efficiencies)	\$ -	\$ (35,000)							
Transfer from Fire Reserves	\$ 	\$ (652,500)	(70,000)	\$	#1	\$		S	(650,000)
Transfer from Building Reserves	\$ 1	\$ (55,000)	\$ -	\$	Water State	S	(75,000)	\$	-
Transfer from Recreation Reserves	\$ (124,000)	\$ (225,000)	\$ (153,000)	\$	(215,000)	S	-	S	(80,000)
Transfer from Public Works Reserves	\$ (583,000)	\$ (505,000)	\$ (555,000)	\$	(438,000)	S	(645,000)	\$	(1,005,000)
Development Charges	\$ (23,676)	\$ (34,141)	\$ (23,676)	\$	(72,412)	\$	-	\$	-
Other Municipalities	\$ (312,712)	\$ 	\$ (284,285)	\$	(368,080)	S	(263,755)	\$	
Community Fundraising	\$ (230,000)	\$ (138,684)	\$ (186,550)	\$	41	S	-	S	9
Ontario Trillium Foundation	\$ (50,000)								
Federal Gas Tax (CCBF)	\$ (884,000)	\$ (260,000)	\$ (245,000)	\$	(260,000)	S	(260,000)	\$	(260,000)
OCIF	\$ (229,228)	\$ 	\$ (100,000)	\$	-	\$	-	\$	-
MNR Aggregate Royalities	\$ (600,000)	\$ (643, 123)	\$ (600,000)	\$	(600,000)	S	(600,000)	S	(600,000)
Erie Thames Interest	\$ (59,000)	\$ -	\$ -	S	-	S	_	S	-
Carried over from Prior Year	 	\$ (951,000)							
Grant Opportunities	\$ μ.	\$ (20,000)							
New Long Term Debenture		\$ ***************************************							
Other Sources	\$ 22	\$ (6,488,500)							
Total Funding Revenue	\$ (3,156,616)	\$ (10,028,948)	\$ (2,217,511)	\$	(1,953,492)	\$	(1,843,755)	\$	(2,595,000)
CAPITAL TAX LEVY REQUIREMENT	\$ 3,283,298	\$ 3,478,646	\$ 4,999,259	\$	4,371,138	\$	4,776,766	\$	3,957,356
Transfer from Capital Levy Reserve	\$ (432,000)	\$ (432,000)	\$ (369,397)						
TOTAL TAX LEVY - CAPITAL	\$ 2,851,298	\$ 3,046,646	\$ 4,629,862	\$	4,371,138	\$	4,776,766	\$	3,957,356
		6.85%	51.966%		-5.588%		9.280%		-17.154%
Increase		\$ 195,348	\$ 1,583,215.75	\$	(258,724.50)	\$	405,628.50	\$	(819,410.00)



Table 2:

2022-2032 CAPITAL BUDGET						
TOWNSHIP OF ZORRA	2028	3	2029	2030	2031	2032
Expenditures						
Debenture Payments	\$ 7	66,146	\$ 705,030	\$ 702,285	\$ 699,539	\$ 696,824
Transfer to General Government Reserves (SV	1 \$ 1	75,000	\$ 175,000	\$ 175,000	\$ 175,000	\$ 175,000
Transfer to Fire Vehicle Reservices	\$ 2	25,232	\$ 229,737	\$ 234,332	\$ 239,019	\$ 243,799
Transfer to Fire - Building Reserves	\$	33,122	\$ 33,785	\$ 34,461	\$ 35,150	\$ 35,853
Transfer to Fire - Communication Reserves	\$	12,000	\$ 12,000	\$ 12,000	\$ 12,000	\$ 12,000
Transfer to Fire - SCBA Reserves	\$	38,000	\$ 38,000	\$ 38,000	\$ 38,000	\$ 38,000
Transfer to Recreation Reserves	\$ 1	12,616	\$ 114,869	\$ 117,166	\$ 119,509	\$ 121,899
Transfer to Dam Reserves	\$	77,000	\$ 77,000	\$ 77,000	\$ 77,000	\$ 77,000
Transfer to UTRCA Budget - Dam Levy 2018	\$	15,000	\$ 15,000	\$ 15,000	\$ 15,000	\$ 15,000
Transfer to Public Works - Building Reserves	\$	54,122	\$ 55,204	\$ 56,308	\$ 57,434	\$ 58,583
Transfer to Public Works - Vehicle Reserves	\$ 6	31,683	\$ 644,316	\$ 657,203	\$ 670,347	\$ 683,754
Total Debentures & Transfer to Reserves	\$ 2,1	39,921	\$ 2,099,941	\$ 2,118,755	\$ 2,137,998	\$ 2,157,712
Capital Expenditures - from detail Listing						
General-Equipment/Builds	\$	10,000	\$ 10,000	\$ 10,000	\$ 10,000	\$ 10,000
Fire -Vehicles	\$	11-1	\$ 300,000	\$ 63,000	\$ -	\$ 500,000
Fire - Equipment	\$ 1	68,685	\$ 270,698	\$ 216,772	\$ 344,408	\$ 163,106
Fire - Building	\$	-	\$ -	\$ -	\$ 	\$ -
Building - Vehicles	\$	1929	\$ 72	\$ 29	\$ 128	\$ 2
Recreation-Pickup	\$		\$ 	\$ +	\$ 1-0	\$ -
Roads - Vehicles	\$ 8	90,000	\$ 970,000	\$ 565,000	\$ 465,000	\$ 565,000
Roads- Buildings	\$	-	\$ -	\$ +	\$ -	\$ -
Recreation-Embro CC	\$ 1	25,000	\$ 130,000	\$ 310,000	\$ 199	\$ 285,000
Recreation-Thamesford	\$	-	\$ -	\$ +	\$ -	\$ -
Recreation - Playgrounds	\$	85,000	\$ 60,000	\$ 29	\$ 723	\$ 2
Recreation - Parks and Trails	\$ 1	70,000	\$ 40,000	\$ 30,000	\$ 125,000	\$ 
Recreation - Pool	\$	84	\$ V	\$ is great	\$ 7.29	\$ 2
Recreation - Harrington	\$	651	\$ U-9	\$ +	\$ ( <del>-</del> )	\$ <b>#</b>
Recreation - Embro Town Hall	\$	1924	\$ 2.	\$ 29	\$ <i>(2)</i>	\$ 2
Recreation - Thamesford Beaty Road	\$	S <del>9</del> 1	\$ 	\$ +	\$	\$ #
Recreation - Other	\$	124	\$ . 2.	\$ 22	\$ (2)	\$ -
Road Construction	\$ 1,7	57,940	\$ 1,678,380	\$ 1,639,466	\$ 1,348,854	\$ 1,798,002
Bridges and Culvert Construction	\$ 7	50,070	\$ 622,817	\$ 710,480	\$ 997,108	\$ 883,360
Total Capital Expenditures	\$ 3,9	56,695	\$ 4,081,895	\$ 3,544,718	\$ 3,290,370	\$ 4,204,468
TOTAL CAPITAL EXPENSES	\$ 6.0	96,616	\$ 6,181,836	\$ 5,663,473	\$ 5,428,368	\$ 6,362,180



Table 2.

TOWNSHIP OF ZORRA	2028	2029	2030	2031	2032
Funding Sources					
Transfer from General Government Reserves					
Transfer from SWIFT (Energy Efficiencies)					
Transfer from Fire Reserves	\$ (18,000)	\$ (417,000)	\$ (123,000)	\$ (184,500)	\$ (500,000)
Transfer from Building Reserves	\$ 	\$ -	\$ -	\$ 199	\$ 
Transfer from Recreation Reserves	\$ (100,000)	\$ (100,000)	\$ (170,000)	\$ (100,000)	\$ (120,000)
Transfer from Public Works Reserves	\$ (890,000)	\$ (970,000)	\$ (565,000)	\$ (465,000)	\$ (565,000)
Development Charges	\$ =	\$ (20,000)	\$ =	\$ 	\$ =
Other Municipalities	\$ 	\$ -	\$ -	\$ (207,045)	\$ -
Community Fundraising	\$ (84,000)	\$ 	\$ 5	\$ -	\$ <b>3</b>
Ontario Trillium Foundation					
Federal Gas Tax (CCBF)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)	\$ (260,000)
OCIF	\$ -	\$	\$ W 22 13	\$ 	\$ -1
MNR Aggregate Royalities	\$ (600,000)	\$ (600,000)	\$ (600,000)	\$ (600,000)	\$ (600,000)
Erie Thames Interest	\$ -	\$ -	\$ -	\$ 0.5	\$ =
Carried over from Prior Year					
Grant Opportunities					
New Long Term Debenture					
Other Sources					
Total Fund <mark>ing Revenue</mark>	\$ (1,952,000)	\$ (2,367,000)	\$ (1,718,000)	\$ (1,816,545)	\$ (2,045,000)
CAPITAL TAX LEVY REQUIREMENT	\$ 4,144,616	\$ 3,814,836	\$ 3,945,473	\$ 3,611,823	\$ 4,317,180
Transfer from Capital Levy Reserve					
TOTAL TAX LEVY - CAPITAL	\$ 4,144,616	\$ 3,814,836	\$ 3,945,473	\$ 3,611,823	\$ 4,317,180
	4.732%	-7.957%	3.424%	-8.457%	19.529%
Increase	\$ 187,260.00	\$ (329,780.00)	\$ 130,637.00	\$ (333,650.00)	\$ 705,357.00

al Page 118 of 296

### Highlights of the 2023 Capital

- 2022 to 2023 illustrates an increase of additional \$195,348 levy for capital projects, a total levy requirement of \$3,046,646. This is a 6.85% increase in the tax levy.
- A transfer from the Capital Levy Reserve for \$432,000 has been included to reduce the tax requirement to \$3,046,646. (The transfer from Capital Levy Reserve in 2022 was also \$432,000). This will leave a balance of approximately \$370,000 in reserves for future adjustments.
- No announcement has been received for the Ontario Community Infrastructure Fund (OCIF). The 2023 at this time does not have a project designated towards this grant and will be deferred to 2024 to be used at that time if a grant does comes available.
- An 80 x 40 pavilion will be constructed at the Embro Community Center Park for a cost of \$194,000 and of that \$129,334 is come from Community Fundraising. The remaining \$64,666 to be funded from taxes.
- ★ Total Transfer to Reserves for 2023 is \$1,140,000, an increase of \$163,000.
- Equipment purchases budgeted by Public Works: chipper, tandem truck and a rear mount packer attachment.
- The Building Department has budgeted to replace their truck with an electric truck to be funded from their reserves. The previous truck will be transferred to the recreation department for staff use.
- Fire equipment upgrades budgeted at \$121,550 for 2023.

### Highlights of the 2023 Capital cont'd

- The Fire Department has budgeted a new pumper for the Thamesford Station at a value of \$650,000 to be funded from reserves.
- The Recreation Department has included the purchase of a new electric truck at a projected cost of \$75,000 and \$40,000 to be funded from the Recreation Reserve, while the difference to update to an electric vehicle to be funded from the Capital Reserve.
- Road projects for the 2023 year will be a large project for Road 98 (East of #6 to 29 for 5.9kms) spanning over 2 years and partners with Perth South of a cost of \$643,123 for the first year. Road 64 (Hunt to 15 for 1.1kms) for \$278,002. Surface treatment of \$100,000 has been budgeted for Road 15 from the Township limits to Rd 64.
- Included in this budget is the addition of sidewalks and the first being on Middleton St to extend to the end of Middleton St for a cost of \$65,000.
- 2 projects have been deferred to 2024; Embro from 43 to SWOX (0.5km) and Piovesan from Embro to Embro (0.3km)
- Scheduled for completion is \$1,502,570 in costs for Bridge work.
- The Township continues to fund bridges from the Federal Gas Tax known also as the Canada Community Building Fund (CCBF)
- Recreation Needs Study/Facility Study has been included for \$21,000, recommending that this study is to be funded from Capital Reserves and will assist in meeting the next phase of the asset management regulations set for July 2024.

### Highlights of the 2023 Capital cont'd

- Number of projects scheduled within the Township at many of its facilities and parks include:
  - > Embro Community Center replace brine head
  - ➤ Thamesford District Recreation Center replace chiller, replace dehumidifier, flat roof mechanical area and parking lot drainage repair
  - ➤ Playgrounds replace and retrofit new play structure at the North Park
  - ➤ Thamesford Park Thamesford District Recreation park design & engineering, small dog area fence at Grace Patterson park.
  - ➤ Thamesford Pool Accessible viewing area (grant application if available)
  - ➤ Embro Park Storage shed roof at Matheson park, soccer goal frames at Embro Community Center Park
  - >Trails continued maintenance of all trails
  - ➤ Thamesford Fire Station crack sealing of the parking lot



# Page 16 of 62

### 2023 Capital Budget - Detail

	- A	T	8						S
						SOUR	CES OF REVENUES		NAME OF RESERVE OR RESERV
ITEM #	PROJECT	202	23 TO	TAL REVENUES	FUTURE LEVY	DEBENTURE	OTHER	RESERVES	FUND
	Annual Transfer to Reserves funded from Capital								
#1	Tax Levy								
	General Government Reserve	\$ 175,00	0 5	175,000	\$ 175,00	0			
	Fire Vehicle Reserve	5 204,00	0 5	204,000	5 204,00	0			
	Fire Hall Reserves	\$ 5,00	0 5	5,000	\$ 5,00	0			
	Fire-Communication Reserves	5 12,00	0 5	12,000	\$ 12,00	0			
	Fire-SCBA Reserves	\$ 25,00	0 5	25,000	\$ 25,00	0			
	Recreation Reserve	\$ 102,00	0 \$	102,000	\$ 102,00	0			
	Dam Reserve	5 92,00	0 5	92,000	5 92,00	0			
	Public Works-Building	s -	5	-	\$ -				Removed \$50,000
	Roads Vehicles Reserve	\$ 525,00	0 5	525,000	\$ 525,00	0		100	
		\$ 1,140,00	0 \$	1,140,000	\$ 1,140,00	0 5	- 5	- \$	
			000						
#2	Projects Proposed to be funded from Reserves								
	GENERAL GOVERNMENT								
		S -	5						
		S -	S	-					
	PROTECTION TO PERSONS & PROPERTY								
	Thamesford Pumper	\$ 650,000.0	0 \$	650,000.00				\$ 650,000.00	Vehicle Reserves-Fire
	BUILDING								
2023	Replace 2019 Dodge 1500 with Electric Vehicle	\$ 55,000.0	0 6	55,000.00				\$ 55,000.00	Building Reserve
2023	Replace 2019 Bodge 1500 with Electric Vehicle	3 33,000.0	9	33,000.00				3 33,000.00	building neserve
	PUBLIC WORKS								
	Replace #29 2009 Chipper	\$ 75,00	0 5	75,000				\$ 75,000	Road - Vehicle Reserve
	Replace #10 2013 Tandem	\$ 375,00	0 5	375,000				\$ 375,000	Road - Vehicle Reserve
	Rear Mount Packer Attachment	\$ 35,00	0 5	35,000				\$ 35,000	Road - Vehicle Reserve
	Sand Shed - new door	\$ 20,00	0 5	20,000				\$ 20,000	Road - Building Reserve
	Recreation		-						
	Electric Pickup Truck	\$ 75.00	0 5	40,000				\$ 40,000	Recreation Reserve
			\$	35,000				\$ 35,000	Capital Reserve
	Transfer of 2019 Dodge 1500 from Building	S -	5	-				\$ -	Recreation Reserve
	Thamesford Fire Station		-						
	Crack Sealing	\$ 2,50	0 5	2,500				\$ 2,500	Building Reserve-Fire
	Uniondale Fire Station			7.7					
	Embro Fire Station		-						
	Embro Zorra Community Centre								
replace	Replace Brine Header	\$ 75,00	0 5	75,000				\$ 75,000	Recreation Reserve
	and the second of the particular of the second of the seco							10000000	
	Thamesford District Recreation Centre								
replace	Replace Chiller	5 70,00	0 5	70,000	1			\$ 70,000	Recreation Reserve



## Page 17 of 6

### 2023 Capital Budget – Detail con't

					SOURC	ES OF REVENUES		NAME OF RESERVE OR RESER
ITEM #	PROJECT	2023	TOTAL REVENUES	FUTURE LEVY	DEBENTURE	OTHER	RESERVES	FUND
	Embro Parks							
	80 x 40 Pavillion @ EZCC Park	\$ 194,000	\$ 194,00	0 \$ 64,666	5	5 64,667	7	Community Groups
						\$ 64,667	7	Community Groups
				9				
	Thamesford Parks			E.				4
			\$ -					
			5 -					· .
		\$ 1,626,500	\$ 1,626,50	5 64,666	5 -	\$ 129,334	1 \$ 1,432,500	1
	Annual Debenture Payments funded from Capital							
#3	Tax Levy							
FH FH	Debenture Payments	5 120,003	\$ 120,00	3 \$ 120,003				
ZMF	Proposed \$8,641,697 for 25 years 4.870%	\$ 400,750	\$ 400,750					
Roads/San Sewer	Debenture Payments	5 652,780	\$ 652,78					
Noads/Sall Sewel	Debenture rayments	3 652,760	3 632,78	5 652,760	,			
		5 1,173,533	\$ 1,173,53	3 \$ 1,173,533	- 5	\$ -	\$	
								l .
	Projects Proposed to be funded from Capital Tax							
#4	Levy Less Funds from Other Sourches							
								MNR Royalties 2020-2024
		32 95/4000000000	121 1012-2010	e leger sources			a	(increase in MNR Tonnage
	Road Construction	\$ 1,096,591	\$ 1,086,12	5 443,003		\$ 643,123	8	surcharge -700-3410)
			s -	1		s -		OCIF annual grant
	Details of Projects will be presented					s -	-	Fed/Prov Grant
	by Director of Public Works		\$ -			5 -		Boundary Municipalities
			5 10,46	5		5 10,465		Development Charges
	BRIDGES							
		\$ 1,502,570	\$ 551,570	0 5 291,570		5 260,000		Federal Gas Tax 2020-2024
	Keystone Bridge Management Corp	5 1,502,570			Į.	5 260,000	The state of the s	
	Details in 2019 Bridge Inspection Report		\$ 951,000	,			\$ 951,000	From 2022 Budget
	rior							
	FIRE	\$ 121,550	\$ 121,55	0 \$ 121,550				
	Fire Equipment Replacement	5 121,550	5 121,55	121,550				
	GENERAL							
	Council laptops & workstations	5 10,000	5 10,000	0 \$ 10,000	)			
ZCC	New Build	\$ 6,488,500				\$ 6,488,500	)	Other rev-Aug 17-2022-137 re
	Trails	200						
New Projects	Intra-park trails	\$ 30,000	5 30,00			\$ 23,676		Development Charges
	Don Knox Trail - South Park	\$ 9,350	\$ 9,35	0		\$ 9,350	)	Lions
	Playgrounds							
Replace & Retrofit	North Park - new play structure & swings	\$ 95,000	\$ 95,000	5 55,000	)		\$ 40,000	Recreation Reserve
	PARKS							
Embro	A STATE OF THE STA	\$ 6,000	\$ 6,00	5 6,000	· ·			
Embro	Storage Shed Roofs @ Matheson Park							
	Soccer Goal Frames @ EZCC	\$ 15,000	\$ 15,000					
Thamesford	TDRC park Design & Engineering	\$ 15,000 \$ 10,000	\$ 15,000				-	
Thamesford	Small Dog Area Fence @ Grace Patterson Park	5 10,000	\$ 10,000	0 5 10,000	,			I .



### 2023 Capital Budget – Detail con't

								sou	RCES C	OF REVENU	JES		NAME OF RESERVE OR RESERV
ITEM #	PROJECT		2023	TOTAL	REVENUES	FUTURE LEVY		DEBENTURE		OTHER		RESERVES	FUND
	RECREATION FACILITIES		3113-000	***					Ĭ				No. of the last of
	Embro Townhall												
				\$									
	Embro Zorra Community Centre												
	Hall Tables & Chairs	5		\$	75	\$	13						
	Thamesford District Recreation Centre			-									
	Office Renovations		CF 000	\$	-	s	65,000						
	Replace Dehumidifier	S		\$	65,000	1000							
	Parking Lot Drainage Flat Roof Mechanical Area	5	35,000 27,000	5	35,000 27,000	-	35,000 27,000						
	Hall Tables & Chairs	5	27,000	5		>	27,000						
	Dishwasher Replacement	5	6,000	5	6,000					5	6,000		
	Dishwasher Replacement	3	6,000	>	6,000					3	6,000		grant
	Thamesford Public Library/Beaty Room												
	Capital items outlined in Oxford County asset management plan - Zorra share is 40%												grant
				5									
				5									
	Recreation Needs Study	5	21,000	\$	21,000	\$	2					\$ 21,000	Capital Reserves
	Harrington Hall	-											
	aller die tradez sodos deressament			\$									
	Thamesford Pool												
	Accessible Viewing Area Reno - TASP	5	14,000	\$	14,000					5	14,000		grant opportunities
		Ś	9,567,561		3,079,061	ė	1,100,447	ė		s	7,455,114	\$ 1,012,000	
		0	3,307,361	Ŷ.	3,073,061	3	1,100,447	•	23	9	7,455,114	\$ 1,012,000	
	Total	5	13,507,594	5	7,019,094	5	3,478,646	5	12	S	7,584,448	\$ 2,444,500	

							SOUR	CES OF REVENUE	S		
ITEM #	PROJECT	202	3 TOTA	AL REVENITES	FUTURE LEVY		DEBENTURE	OTHER	RESER	VFS	NAME OF RESERVE OR FUND
IILIVI #	Annual Transfer to Reserves funded from Capital	202	3 1014	IL KLVLIVOLS	FOTOKE LEVT		DEBENTORE	OTTIEK	KLJEK	VLS	FOND
#1	Tax Levy										
<u>#1</u>	General Government Reserve	\$ 175,000	۱ د	175,000	٥	175,000					
	Fire Vehicle Reserve	\$ 204,000		204,000		204,000					
	Fire Hall Reserves										
		\$ 5,000		5,000	\$	5,000					
	Fire-Communication Reserves	\$ 12,000		12,000	\$	12,000					
	Fire-SCBA Reserves	\$ 25,000		25,000		25,000					
	Recreation Reserve	\$ 102,000		102,000	\$	102,000					
	Dam Reserve	\$ 92,000	)   \$	92,000	\$	92,000					
	Public Works-Building	Ş -	\$	-	<b>\$</b>	<u>-</u>					Removed \$50,000
	Roads Vehicles Reserve	\$ 525,000		525,000		525,000					
		\$ 1,140,000	\$	1,140,000	\$ 1,	140,000	\$	- \$	- \$	-	
42	Projects Progrand to be founded from Progrand										
#2	Projects Proposed to be funded from Reserves		-								
	GENERAL GOVERNMENT	<u> </u>									
		\$ -	\$	-							
		\$ -	\$	-							
	PROTECTION TO PERSONS & PROPERTY										
	Thamesford Pumper	\$ 650,000.00	)   \$	650,000.00					\$	650,000.00	Vehicle Reserves-Fire
	BUILDING										
2023	Replace 2019 Dodge 1500 with Electric Vehicle	\$ 55,000.00	) s	55,000.00					\$	55.000.00	Building Reserve
	Neptuse 2020 20080 2000 WWW 2100000 Vermone	φ σσ,σσσ.σ.	7	23,233.23					· · · · · · · · · · · · · · · · · · ·	20,000.00	Jamani Britani
	PUBLIC WORKS										
	Replace #29 2009 Chipper	\$ 75,000	1 6	75,000					\$	75 000	Road - Vehicle Reserve
	Replace #10 2013 Tandem	\$ 375,000		375,000					\$	375,000	
	Rear Mount Packer Attachment								\$		
	Sand Shed - new door	\$ 35,000		35,000					7		Road - Vehicle Reserve
	Sand Sned - new door	\$ 20,000	)   \$	20,000					\$	20,000	Road - Building Reserve
	Recreation										
	Electric Pickup Truck	\$ 75,000	) \$	40,000					\$	40,000	Recreation Reserve
			\$	35,000					\$	35,000	Capital Reserve
	Transfer of 2019 Dodge 1500 from Building	\$ -	\$	-					\$	-	Recreation Reserve
									-		
	Thamesford Fire Station										
	Crack Sealing	\$ 2,500	\$	2,500					\$	2,500	Building Reserve-Fire
	Uniondale Fire Station	-		·					-		
	Embro Fire Station										
l	Embro Zorra Community Centre	ć 75.00°		75.000						75.000	Degraphics Des
replace	Replace Brine Header	\$ 75,000	)   \$	75,000					\$	/5,000	Recreation Reserve
	Thamesford District Recreation Centre										
replace	Replace Chiller	\$ 70,000		70,000							Recreation Reserve

					SOUR	CES OF REVE	NUES		NAME OF RESERVE OR RESERVE
ITEM #	PROJECT	202	3 TOTAL REVENUES	FUTURE LEVY	DEBENTURE	OTHER		RESERVES	FUND
	Embro Parks								
	80 x 40 Pavillion @ EZCC Park	\$ 194,000	\$ 194,000	\$ 64,666		\$	64,667		Community Groups
						\$	64,667		Community Groups
	Thamesford Parks								
			\$ -						
			\$ -						
		\$ 1,626,500	\$ 1,626,500	\$ 64,666	\$	- \$	129,334	\$ 1,432,500	
									I
	Annual Debenture Payments funded from Capital								
#3	Tax Levy								
	Debenture Payments	\$ 120,003	\$ \$ 120,003	\$ 120,003					
	Proposed \$8,641,697 for 25 years 4.870%	\$ 400,750							
Roads/San Sewer	Debenture Payments	\$ 652,780							
Roaus/ Sail Sewel	Debenture Fayments	3 032,780	3 032,780	3 032,760					
		\$ 1,173,533	\$ 1,173,533	\$ 1,173,533	\$	- \$	-	\$ -	
									I
	Projects Proposed to be funded from Capital Tax								
#4	Levy Less Funds from Other Sourches								
									MNR Royalties 2020-2024
									(increase in MNR Tonnage
	Road Construction	\$ 1,096,591		\$ 443,003		\$	643,123		surcharge -700-3410)
			\$ -			\$	-		OCIF annual grant
	Details of Projects will be presented					\$	-		Fed/Prov Grant
	by Director of Public Works		\$ -			\$	-		Boundary Municipalities
			\$ 10,465			\$	10,465		Development Charges
	BRIDGES								
	Keystone Bridge Management Corp	\$ 1,502,570				\$	260,000		Federal Gas Tax 2020-2024
	Details in 2019 Bridge Inspection Report		\$ 951,000					\$ 951,000	From 2022 Budget
	FIRE			4					
	Fire Equipment Replacement	\$ 121,550	\$ 121,550	\$ 121,550					
	CENTED 44								
	GENERAL Constitutions	<u> </u>	10.000	40.000					
700	Council laptops & workstations	\$ 10,000		\$ 10,000			C 400 = 00		Oth 4
<u>ZCC</u>	New Build	\$ 6,488,500	'			\$	6,488,500		Other rev-Aug17-2022-137 rep
No. 5 1	Trails	<u> </u>		   A			22.575		Barrata a de Cl
New Projects	Intra-park trails	\$ 30,000				\$	23,676		Development Charges
	Don Knox Trail - South Park	\$ 9,350	\$ 9,350			\$	9,350		Lions
	Playgrounds	¢ 05.000	05.000	6 55.000				d 40.000	Decreation Decrease
Kepiace & Retrofit	North Park - new play structure & swings	\$ 95,000	\$ 95,000	\$ 55,000				\$ 40,000	Recreation Reserve
	DADYC								
	PARKS	<u></u>		6 6000					
	Storage Shed Roofs @ Matheson Park	\$ 6,000							
	Soccer Goal Frames @ EZCC	\$ 15,000							
Thamesford	TDRC park Design & Engineering	\$ 15,000							
Thamesford	Small Dog Area Fence @ Grace Patterson Park	\$ 10,000	\$ 10,000	\$ 10,000					

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								sou	RCES OF I	REVENUES		NAME OF RESERVE OR RESERV
ITEM #	PROJECT		2023	TOTAL REVE	NUES	FUTURE	LEVY	DEBENTURE	ОТ	HER	RESERVES	FUND
	RECREATION FACILITIES											
	Embro Townhall											
				\$	-							
	Embro Zorra Community Centre											
	Hall Tables & Chairs	\$	-	\$	-	\$	-					
	Thamesford District Recreation Centre											
	Office Renovations			¢	_							
	Replace Dehumidifier	\$	65,000	\$ 6	5,000	\$	65,000					
	Parking Lot Drainage	Ś	35,000		5,000		35,000					
	Flat Roof Mechanical Area	\$	27,000		7,000		27,000					
	Hall Tables & Chairs	\$	-	Ś	-	+	27,000					
	Dishwasher Replacement	\$	6,000	т	6,000				\$	6,000		grant
			-,,,,,	T	-,				т	5,555		8
	Thamesford Public Library/Beaty Room											
	Capital items outlined in Oxford County asset											
	management plan - Zorra share is 40%											
				\$	-							
				\$	-							
	Recreation Needs Study	\$	21,000	\$ 2	1,000	\$	-				\$ 21,000	Capital Reserves
	Harrington Hall											
				\$	-							
	Thamesford Pool											
	Accessible Viewing Area Reno - TASP	\$	14,000	\$ 1	4,000				\$	14,000		grant opportunities
			,	\$	-				7	,,,,,		G 11 F F 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
		\$ 9	9,567,561	\$ 3,07	9,061	\$	1,100,447	\$	- \$	7,455,114	\$ 1,012,000	
	Total	\$ 13	3,507,594	\$ 7,01	9,094	\$	3,478,646	\$	- \$	7,584,448	\$ 2,444,500	

2022-2032 CAPITAL BUDGET											
TOWNSHIP OF ZORRA	PRIOR YEAR - 2022 BUDGET	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032
Expenditures	Φ 4.474.055	4 470 500	<b>A</b> 057 000	<b>4.040.00</b> 5	Φ 4.470.074 Φ	004.705	Φ 700.440 Φ	70F 000 A	700 005	Φ 000 500	Ф 000.004
Debenture Payments  Transfer to Constal Covernment Recorded (SM	\$ 1,171,855	\$ 1,173,533 \$ 175.000			. , , , ,	934,765		705,030 \$ 175,000 \$	702,285 175,000		
Transfer to General Government Reserves (SW Transfer to Fire Vehicle Reservices	\$ 175,000 \$ 200,000	\$ 175,000 \$ 204,000			· · · · · · · · · · · · · · · · · · ·	175,000 220,816	· · · · · ·	229,737 \$	234,332		· · · · · · · · · · · · · · · · · · ·
Transfer to Fire - Building Reserves	\$ 200,000	\$ 204,000				32,473		33,785 \$	34,461		
Transfer to Fire - Communication Reserves	\$ -	\$ 12,000	· · · · · · · · · · · · · · · · · · ·				\$ 12,000 \$	12,000 \$	12,000		
Transfer to Fire - SCBA Reserves	\$ -	\$ 25,000					\$ 38,000 \$	38,000 \$	38,000		
Transfer to Recreation Reserves	\$ 100,000	\$ 102,000				110,408		114,869 \$	117,166	· · · · · · · · · · · · · · · · · · ·	
Transfer to Dam Reserves	\$ 77,000	\$ 77,000					\$ 77,000 \$	77,000 \$	77,000		
Transfer to UTRCA Budget - Dam Levy 2018	\$ 15,000	\$ 15,000					\$ 15,000 \$	15,000 \$	15,000	· · · · · · · · · · · · · · · · · · ·	
Transfer to Public Works - Building Reserves	\$ -	\$ -					\$ 54,122 \$	55,204 \$	56,308	· · · · · · · · · · · · · · · · · · ·	
Transfer to Public Works - Vehicle Reserves	\$ 410,000	\$ 525,000				609,493		644,316 \$	657,203		
Total Debentures & Transfer to Reserves	\$ 2,148,855	\$ 2,313,533	· · · · · · · · · · · · · · · · · · ·			2,278,015	· · · · · · · · · · · · · · · · · · ·	2,099,941 \$	2,118,755		·
Capital Expenditures - from detail Listing									, ,		•
General-Equipment/Builds	\$ 71,000	\$ 6,498,500	\$ 10,000	\$ 10,000	\$ 10,000 \$	10,000	\$ 10,000 \$	10,000 \$	10,000	\$ 10,000	\$ 10,000
Fire -Vehicles	\$ -	\$ 650,000			\$ - \$		\$ - \$	300,000 \$	63,000		\$ 500,000
Fire - Equipment	\$ 115,750	\$ 121,550		· .	· · · · · · · · · · · · · · · · · · ·	,	\$ 168,685 \$	270,698 \$	216,772	,	
Fire - Building	\$ -	\$ 2,500			\$ - \$		\$ - \$	- \$	•		\$ -
Building - Vehicles	\$ -	\$ 55,000			\$ 75,000 \$		\$ - \$	- \$	_	•	\$ -
Recreation-Pickup	\$ 17,500	\$ 75,000	·	•			\$ - \$	- \$	-	7	\$ -
Roads - Vehicles	\$ 553,000	\$ 485,000			· · · · · · · · · · · · · · · · · · ·		\$ 890,000 \$	970,000 \$	565,000	*	•
Roads- Buildings	\$ 30,000	\$ 20,000			\$ - \$		\$ - \$	- \$	-	· · · · · · · · · · · · · · · · · · ·	\$ -
Recreation-Embro CC	\$ 109,000	\$ 75,000		•	· · · · · · · · · · · · · · · · · · ·		\$ 125,000 \$	130,000 \$	310,000	т	\$ 285,000
Recreation-Thamesford	\$ 109,000	\$ 203,000			· · · · · · · · · · · · · · · · · · ·	,	\$ - \$	- \$	-	·	\$ -
Recreation - Playgrounds	\$ -	\$ 95,000					\$ 85,000 \$	60,000 \$	-	*	\$ -
Recreation - Parks and Trails	\$ 385,000	\$ 279,350			· · · · · · · · · · · · · · · · · · ·		\$ 170,000 \$	40,000 \$		\$ 125,000	*
Recreation - Pool	\$ 13,000	\$ 14,000	· · · · · · · · · · · · · · · · · · ·		· · · · · · · · · · · · · · · · · · ·		\$ - \$	- \$	-		\$ -
Recreation - Harrington	\$ -		\$ -		\$ - \$	-	\$ - \$	- \$	-	\$ -	\$ -
Recreation - Embro Town Hall	\$ 12,000	\$ -	\$ -	\$ -	\$ - \$	-	\$ - \$	- \$	-	\$ -	\$ -
Recreation - Thamesford Beaty Road	\$ 32,400	\$ -	\$ 143,000	\$ -	\$ - \$	-	\$ - \$	- \$	-	\$ -	\$ -
Recreation - Other	\$ -	\$ 21,000	\$ -	\$ -	\$ - \$	-	\$ - \$	- \$	-	\$ -	\$ -
Road Construction	\$ 1,289,697	\$ 1,096,591	\$ 1,789,536	\$ 1,851,599	\$ 2,017,609 \$	1,442,144	\$ 1,757,940 \$	1,678,380 \$	1,639,466	\$ 1,348,854	\$ 1,798,002
Bridges and Culvert Construction	\$ 1,553,712	\$ 1,502,570	\$ 1,165,230	\$ 1,006,335	\$ 990,820 \$	680,467	\$ 750,070 \$	622,817 \$	710,480	\$ 997,108	\$ 883,360
Total Capital Expenditures	\$ 4,291,059	\$ 11,194,061	\$ 4,603,881	\$ 3,821,549	\$ 4,129,124 \$	4,274,341	\$ 3,956,695 \$	4,081,895 \$	3,544,718	\$ 3,290,370	\$ 4,204,468
TOTAL CAPITAL EXPENSES	\$ 6,439,914	\$ 13,507,594	\$ 7,216,770	\$ 6,324,629	\$ 6,620,521 \$	6,552,356	\$ 6,096,616 \$	6,181,836 \$	5,663,473	\$ 5,428,368	\$ 6,362,180
	\$ 6,439,914	\$ 13,507,594	\$ 7,216,770	\$ 6,324,629	\$ 6,620,521 \$	6,552,356	\$ 6,096,616 \$	6,181,836 \$	5,663,473	\$ 5,428,368	\$ 6,362,180
TOTAL CAPITAL EXPENSES  Funding Sources Transfer from General Government Reserves			\$ 7,216,770	\$ 6,324,629	\$ 6,620,521 \$	6,552,356	\$ 6,096,616 \$	6,181,836 \$	5,663,473	\$ 5,428,368	\$ 6,362,180
Funding Sources Transfer from General Government Reserves	\$ 6,439,914 \$ (61,000) \$ -	\$ (21,000)		\$ 6,324,629	\$ 6,620,521 \$	6,552,356	\$ 6,096,616 \$	6,181,836 \$	5,663,473	\$ 5,428,368	\$ 6,362,180
Funding Sources	\$ (61,000)				\$ 6,620,521 \$ \$ \$ - \$	(650,000)		6,181,836 \$ (417,000) \$	5,663,473		
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies)	\$ (61,000) \$ -	\$ (21,000) \$ (35,000)	\$ (70,000)	\$ -	\$ - \$	(650,000)				\$ (184,500)	\$ (500,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves	\$ (61,000) \$ - \$ -	\$ (21,000) \$ (35,000) \$ (652,500)	\$ (70,000)	\$ -	\$ - \$ \$ (75,000) \$	(650,000)	\$ (18,000) \$ \$ - \$	(417,000) \$	(123,000)	\$ (184,500) \$ -	\$ (500,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves	\$ (61,000) \$ - \$ - \$ -	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000)	\$ (70,000) \$ - \$ (153,000)	\$ - \$ - \$ (215,000)	\$ - \$ \$ (75,000) \$ \$ - \$	(650,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$	(123,000)	\$ (184,500) \$ - \$ (100,000)	\$ (500,000 \$ - \$ (120,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves	\$ (61,000) \$ - \$ - \$ - \$ (124,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000)	\$ (70,000) \$ - \$ (153,000) \$ (555,000)	\$ - \$ - \$ (215,000) \$ (438,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$	(650,000) - (80,000) (1,005,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$	(417,000) \$ - \$ (100,000) \$	(123,000) - (170,000) (565,000)	\$ (184,500) \$ - \$ (100,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves	\$ (61,000) \$ - \$ - \$ - \$ (124,000) \$ (583,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676)	\$ - \$ - \$ (215,000) \$ (438,000) \$ (72,412)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$	(123,000) - (170,000) (565,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges	\$ (61,000) \$ - \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285)	\$ - \$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - -	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$	(123,000) - (170,000) (565,000) - -	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - -	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ - \$ \$ (84,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$	(123,000) - (170,000) (565,000) - - -	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ -	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising	\$ (61,000) \$ - \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ -	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - -	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ - \$ \$ (84,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$	(123,000) - (170,000) (565,000) - -	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ -	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ -	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - - - (260,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$	(123,000) - (170,000) (565,000) - - - (260,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ -	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ - \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF)	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - - - (260,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$	(123,000) - (170,000) (565,000) - - - (260,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ -	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ - \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ -	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ - \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ -	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500)	\$ (70,000) \$ - \$ (153,000) \$ (23,676) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$	(650,000) - (80,000) (1,005,000) - - (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$	(123,000) - (170,000) (565,000) - - (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ -	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000) \$ - \$ - \$ (3,156,616)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (304,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,843,755) \$	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,952,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (600,000 \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000) \$ - \$ - \$ (3,156,616)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ -	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,843,755) \$	(650,000) - (80,000) (1,005,000) (260,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,952,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$	(123,000) - (170,000) (565,000) (260,000) - (600,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ (59,000) \$ - \$ - \$ (3,156,616)	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (304,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948)	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ -	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,953,492) \$ 4,371,138	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,843,755) \$	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,952,000) \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545)	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (600,000
Funding Sources Transfer from General Government Reserves Transfer from SwIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue  CAPITAL TAX LEVY REQUIREMENT	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ - \$ - \$ (3,156,616) \$ 3,283,298	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948) \$ 3,478,646	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (100,000) \$ (600,000) \$ - \$ (2,217,511) \$ 4,999,259 \$ (369,397)	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (4,371,138)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ (1,843,755) \$ \$ 4,776,766 \$	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (600,000)	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,144,616 \$	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000)	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545) \$ 3,611,823	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (4,045,000 \$ -
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue  CAPITAL TAX LEVY REQUIREMENT  Transfer from Capital Levy Reserve	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ - \$ - \$ (3,156,616) \$ 3,283,298	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948) \$ 3,478,646	\$ (70,000) \$ - \$ (153,000) \$ (555,000) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ - \$ (2,217,511) \$ 4,999,259 \$ (369,397) \$ 4,629,862	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (4,371,138)	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,776,766 \$ \$	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (2,595,000) 3,957,356	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,144,616 \$ \$	(417,000) \$     - \$     (100,000) \$     (970,000) \$     (20,000) \$     - \$     - \$  (260,000) \$     - \$     (600,000) \$     - \$  (2,367,000) \$  3,814,836 \$	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000) 3,945,473	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545) \$ 3,611,823	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ 4,317,180
Funding Sources Transfer from General Government Reserves Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue  CAPITAL TAX LEVY REQUIREMENT  Transfer from Capital Levy Reserve TOTAL TAX LEVY - CAPITAL	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ - \$ - \$ (3,156,616) \$ 3,283,298	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948) \$ 3,478,646 \$ (432,000) \$ 3,046,646	\$ (70,000) \$ - \$ (153,000) \$ (23,676) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ - \$ (2,217,511) \$ 4,999,259 \$ (369,397) \$ 4,629,862	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (4,371,138) \$ 4,371,138	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,776,766 \$ \$ \$ 9.280%	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (2,595,000) 3,957,356 -17.154%	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,144,616 \$ \$ 4,732%	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (600,000) \$ 3,814,836 \$  3,814,836 \$  -7.957%	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000) 3,945,473 3,945,473 3,945,473	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545) \$ 3,611,823 \$ 3,611,823	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (4,317,180 \$ 4,317,180
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue  CAPITAL TAX LEVY REQUIREMENT	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (229,228) \$ (600,000) \$ - \$ - \$ (3,156,616) \$ 3,283,298	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948) \$ 3,478,646	\$ (70,000) \$ - \$ (153,000) \$ (23,676) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ - \$ (2,217,511) \$ 4,999,259 \$ (369,397) \$ 4,629,862	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (4,371,138) \$ 4,371,138	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,776,766 \$ \$ 9.280%	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (2,595,000) 3,957,356	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,144,616 \$ \$ 4,732%	(417,000) \$     - \$     (100,000) \$     (970,000) \$     (20,000) \$     - \$     - \$  (260,000) \$     - \$     (600,000) \$     - \$  (2,367,000) \$  3,814,836 \$	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000) 3,945,473	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545) \$ 3,611,823 \$ 3,611,823	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ 4,317,180 \$ 4,317,180
Funding Sources Transfer from General Government Reserves Transfer from SWIFT (Energy Efficiencies) Transfer from Fire Reserves Transfer from Building Reserves Transfer from Recreation Reserves Transfer from Public Works Reserves Development Charges Other Municipalities Community Fundraising Ontario Trillium Foundation Federal Gas Tax (CCBF) OCIF MNR Aggregate Royalities Erie Thames Interest Carried over from Prior Year Grant Opportunities New Long Term Debenture Other Sources Total Funding Revenue  CAPITAL TAX LEVY REQUIREMENT  Transfer from Capital Levy Reserve TOTAL TAX LEVY - CAPITAL	\$ (61,000) \$ - \$ - \$ (124,000) \$ (583,000) \$ (23,676) \$ (312,712) \$ (230,000) \$ (50,000) \$ (884,000) \$ (29,228) \$ (600,000) \$ (59,000) \$ - \$ - \$ (3,156,616) \$ 3,283,298 \$ (432,000) \$ 2,851,298	\$ (21,000) \$ (35,000) \$ (652,500) \$ (55,000) \$ (225,000) \$ (505,000) \$ (34,141) \$ - \$ (138,684) \$ (260,000) \$ - \$ (643,123) \$ - \$ (951,000) \$ (20,000) \$ - \$ (6,488,500) \$ (10,028,948) \$ 3,478,646 \$ (432,000) \$ 3,046,646	\$ (70,000) \$ - \$ (153,000) \$ (23,676) \$ (23,676) \$ (284,285) \$ (186,550) \$ (245,000) \$ (100,000) \$ (600,000) \$ - \$ (2,217,511) \$ 4,999,259 \$ (369,397) \$ 4,629,862	\$ - \$ (215,000) \$ (438,000) \$ (72,412) \$ (368,080) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (4,371,138) \$ 4,371,138	\$ - \$ \$ (75,000) \$ \$ - \$ \$ (645,000) \$ \$ - \$ \$ (263,755) \$ \$ - \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,776,766 \$ \$ \$ 9.280%	(650,000) - (80,000) (1,005,000) (260,000) - (600,000) - (2,595,000) 3,957,356 -17.154%	\$ (18,000) \$ \$ - \$ \$ (100,000) \$ \$ (890,000) \$ \$ - \$ \$ (84,000) \$ \$ (260,000) \$ \$ - \$ \$ (600,000) \$ \$ - \$ \$ 4,144,616 \$ \$ 4,732%	(417,000) \$ - \$ (100,000) \$ (970,000) \$ (20,000) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (600,000) \$ 3,814,836 \$  3,814,836 \$  -7.957%	(123,000) - (170,000) (565,000) (260,000) - (600,000) - (1,718,000) 3,945,473 3,945,473 3,945,473	\$ (184,500) \$ - \$ (100,000) \$ (465,000) \$ - \$ (207,045) \$ - \$ (260,000) \$ - \$ (600,000) \$ - \$ (1,816,545) \$ 3,611,823 \$ 3,611,823	\$ (500,000 \$ - \$ (120,000 \$ (565,000 \$ - \$ - \$ (260,000 \$ - \$ (600,000 \$ - \$ (4,317,180 \$ 4,317,180

### 10 YEAR CAPITAL PLAN - ROADS

				2023								MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$ 767,915.00
											MNR Royalties	\$ 600,000.00
	64	Hunt to 15 (1.1kms)	\$ 288,467.68	\$ 278,002.68			\$ 10,465.00					\$ -
Pulverize & Pave Two Lifts	98	E of #6 to 29 (5.9kms) Proposed	\$ 643,123.00		\$ 643,123.00					Perth South-Boundary Rd		\$ (643,123.00)
		project was \$1,194,700-project to be completed 2 yrs										
	Rd 15	Annual	\$ 100,000	\$ 100,000								
Surface Treatment		Township Limits to Rd 64										\$ -
Pulverize & Pave one Lift	Embro	43 to SWOX (0.5km)										
75mm		(delayed to 2024 - \$113508)										\$ -
75	Piovesan	Embro to Embro (0.3km)										\$ -
		(delayed to 2024 - \$74250)										
Sidewalks	Middleton	sidewalk replacements	\$ 65,000	\$ 65,000								ס
Sidewalks												age
												23
Reconstruction												of 0
												\$ 62
TOTAL			\$ 1,096,591	\$ 443,003	\$ 643,123	\$ -	\$ 10,465	\$ -	\$ -		Reserve Ending Balance	\$ 724,792.00

\$ 1,096,591

				2024								MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$ 724,792.00
											MNR Royalties	\$ 600,000.00
	78	31 to 33 (1.4km)	\$ 353,457.96		\$ 353,457.96							\$ (353,457.96)
	78	33 to 35 (1.4km)	\$ 353,457.96	\$ 106,915.92	\$ 246,542.04							\$ (246,542.04)
Pulverize & Pave Two Lifts	78	35 to 37 (1.4km)	\$ 358,457.96	\$ 358,457.96								
r diverize & rave 1 wo Lifts	35	68 to 74 (1.5km)	\$ 486,761.30	\$ 386,761.38		\$ 100,000.00						\$ -
	98	E of #6 to 29 (5.9kms)	\$ 371,403.00	\$ 271,403.00		\$ 100,000.00						\$ -
	Road 60	Annual-various roads	\$ 100,000	\$ 100,000								
Surface Treatment		Cr 45 to Hunt Road										\$ -
	Embro	43 to SWOX (0.5km)	\$ 113,508	\$ 113,508								
Pulverize & Pave one Lift 75mm	Piovesan	Embro to Embro (0.3km)	\$ 74,251	\$ 74,251								\$ -
7511111												\$ -
C: I II	Lakeside	sidewalk replacements	\$ 65,000	\$ 65,000								Pag
Sidewalks												<del>®</del> 22
												<u>o</u>
Reconstruction												62
												\$ -
TOTAL			\$ 2,276,297	\$ 1,476,297	\$ 600,000	\$ 200,000	\$ -	\$ -	\$ -		Reserve Ending Balance	\$ 724,792.00

					2025								MNR
CATEGORY	ASSET NAME	DESCRIPTION	С	OST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$ 724,792.00
												MNR Royalties	\$ 600,000.00
	92	25 to 23 (1.5kms)	\$	394,211.38		\$ 345,475.88		\$ 48,735.50					\$ (345,475.88)
	92	23 to 119 (1.5kms)	\$	394,211.38	\$ 139,687.26	\$ 254,524.12							\$ (254,524.12)
Pulverize & Pave Two Lifts													\$ -
		Entrance tie-ins	\$	4,000.00	\$ 4,000.00								
	25	60 to Bridge (.7km)	\$	169,231.69	\$ 169,231.69								
	Road 92	Annual -various roads	\$	100,000	\$ 100,000								
Surface Treatment		37th Line to 31st Line											\$ -
Pulverize & Pave one Lift 75mm													\$ -
7311111													\$ -
Cide elle												=	
Sidewalks													Ъ
	Pemberton	NTL to CN Tracks	\$	639,945	\$ 639,945						Ingersoll		Page
Reconstruction	88	23 to 19	\$	150,000	\$ 150,000								25
													\$ of -
TOTAL			\$	1,851,599	\$ 1,202,864	\$ 600,000	\$ -	\$ 48,736	\$ -	\$ -		Reserve Ending Balance	\$ 724,792.00

				2026									MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$	724,792.00
	74	19 to 23 (1.4km)	\$ 401,137.96	\$ 401,137.96							MNR Royalties	\$	600,000.00
	74	19 to 15 (1.4km)	\$ 401,137.96									\$	-
Pulverize & Pave Two Lifts	35	78 to 84 (3.1km)	\$ 800,386.19	\$ 200,386.19	\$ 600,000.00							\$	(600,000.00)
												\$	-
		13 driveway tie-ins @ \$1000	\$ 13,000.00	\$ 13,000.00									
		annual-various roads	\$ 100,000	\$ 100,000									
Surface Treatment		<u> </u>	1		<u> </u>	<u> </u>	<u> </u>		1		=	<u>\$</u>	-
Pulverize & Pave one Lift	Davey	NTL without drain improvements (0.312km)	\$ 84,051	\$ 84,051									
75mm	Newton	NTL to 31 (.17km)	\$ 48,896	\$ 48,896								\$	=
		19 drive tie-ins @ \$1,000	\$ 19,000	\$ 19,000								\$	-
	<u> </u>			<u> </u>	<u> </u> 				<u> </u>		=		
Sidewalks											_		Page
													ge 26
Reconstruction	88	25 to 23	\$ 150,000	\$ 150,000								\$	<u>o</u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u> 	<u> </u>		<u> </u>		<u> </u>		Reserve Ending	Ψ	62
TOTAL			\$ 2,017,609	\$ 1,417,609	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Balance	\$	724,792.00

\$ 2,017,609

				2027									MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$	724,792.00
											MNR Royalties	\$	600,000.00
	74	15 to 13 (1.4km)	\$ 401,137.96		\$ 401,137.96						_	\$	(401,137.96)
Pulverize & Pave Two Lifts	74	15 to CH (1.4km)	\$ 401,137.96	\$ 202,275.92	\$ 198,862.04							\$	(198,862.04)
												\$	-
					<u> </u>						_		
Cumfo on Transferent		Annual	\$ 120,000	\$ 120,000							_	\$	
Surface Treatment					<u> </u>						=	<del> </del>	
	Crandall	Ellen to McNab (0.31km)	\$ 67,253	\$ 67,253							_		
Pulverize & Pave one Lift	Ellen	60 to Crandall (0.16km)	\$ 37,780								_	\$	-
75mm	McNab	60 to Crandall (0.355km)	\$ 74,836	\$ 74,836							_	\$	-
Sidewalks													
			<u> </u>				ı		1		=		P
Daniel and a second		02.1.05	4 240,000	4 240,000									age 2
Reconstruction	41	92 to 96	\$ 340,000	\$ 340,000							_	\$	27 of
											Reserve Ending	<u> </u>	724,792.00
TOTAL			\$ 1,442,144	\$ 842,144	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Balance	\$	724,792.00

				2028									MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$	724,792.00
	Cobble Hills	7 to 96 (3.4km)	\$ 437,358.23	\$ -	\$ 437,358.23						MNR Royalties	\$	600,000.00 (437,358.23)
	Cobble Hills	96 to 92 (3.1km)	\$ 400,193.95	\$ 237,552.18	\$ 162,641.77							\$	(162,641.77)
Pulverize & Pave Two Lifts	Cobble Hills	92 to 88 (3.1km)	\$ 400,193.95	\$ 400,193.95								\$	-
	Cobble Hills	88 to 84 (3.1km)	\$ 400,193.95	\$ 400,193.95								\$	-
			1	<u> </u>	<u> </u>	<u> </u>					=		
		Annual	\$ 120,000	\$ 120,000							_		
Surface Treatment												\$	-
											_		
Pulverize & Pave one Lift											_	\$	-
75mm											-	\$	-
Sidewalks													
													Page
											_		
Reconstruction											_	\$	28 of
	<u>                                       </u>		<u> </u> 	<u> </u>	<u> </u>	l I	l		1		Reserve Ending	ļ —	
TOTAL			\$ 1,757,940	\$ 1,157,940	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Balance	\$	724,792.00

				2029								MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$ 724,792.00
	60	From 27 to 25 (1.9km)	\$ 495,727.08		\$ 495,727.08						MNR Royalties	\$ 600,000.00 (495,727.08)
	60	25 to 21 (2km)	\$ 520,588.51	\$ 416,315.59	\$ 104,272.92							\$ (104,272.92)
Pulverize & Pave Two Lifts	60	21 to 17 (0.7km)	\$ 192,063.98	\$ 192,063.98								\$ -
												\$ -
		Annual	\$ 120,000	\$ 120,000								
Surface Treatment												\$ -
Dulussias Q Davis and Lift												
Pulverize & Pave one Lift 75mm												\$ -
7511111												\$ -
Sidewalks												
Sidewalks												Ţ
												Page
Reconstruction	47	84 to 78	\$ 350,000	\$ 350,000								29
												\$ of 6
TOTAL			\$ 1,678,380	\$ 1,078,380	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Reserve Ending Balance	\$ 724,792.00

				2030									MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$	724,792.00
											MNR Royalties	\$	600,000.00
	31	88 to 92 (3.1km)	\$ 798,766.19	\$ 198,766.19	\$ 600,000.00							\$	(600,000.00)
Pulverize & Pave Two Lifts	78	31 to 29 (1.4km)	\$ 359,617.96	\$ 359,617.96								\$	-
	78	29 to 27 (0.82km)	\$ 211,082.09	\$ 211,082.09								\$	-
			1	<u> </u>			<u> </u>		1		=		
		Annual	\$ 120,000	\$ 120,000							_		
Surface Treatment												\$	-
Pulverize & Pave one Lift												\$	_
75mm											_	\$	-
Sidewalks													
Sidewalks													P
											_		Page :
Reconstruction	92	47 to 45	\$ 150,000	\$ 150,000								Φ	30 of
			<u> </u>		1						Reserve Ending	Φ	
TOTAL			\$ 1,639,466	\$ 1,039,466	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Balance	\$	724,792.00

				2031								MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$ 724,792.00
											MNR Royalties	\$ 600,000.00
	78	27 to 25 (1.4km)	\$ 359,617.96	\$ -	\$ 359,617.96							\$ (359,617.96)
Pulverize & Pave Two Lifts	78	25 to 23 (1.4km)	\$ 359,617.96	\$ 119,235.92	\$ 240,382.04							\$ (240,382.04)
	78	23 to 19 (1.4km)	\$ 359,617.96	\$ 359,617.96								\$ -
			1	<u> </u>			<u> </u>		<u> </u>		=	
		Annual	\$ 120,000	\$ 120,000								
Surface Treatment												\$ -
											_	
Pulverize & Pave one Lift											-	\$ _
75mm												\$ -
Sidewalks												
	1		<u> </u>	<u> </u>		<u> </u>	<u> </u>		1		=	Page
Reconstruction	92	45 to 43	\$ 150,000	\$ 150,000							-	ge 31
Neconstruction	92	45 (0 45	ر 130,000 د	ب 130,000 ج								\$ 91 Of
TOTAL			\$ 1,348,854	\$ 748,854	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Reserve Ending Balance	\$ 724,792.00

				2032									MNR
CATEGORY	ASSET NAME	DESCRIPTION	COST (EST.)	TAXATION	MNR ROYALTIES	OCIF GRANT	DEVELOPMENT CHARGES	FED/PROV GRANT	BOUNDARY MUNICIPALITIES	Description	Reserve Beginning Balance	\$	724,792.00
											MNR Royalties	\$	600,000.00
	31	78 to 74 (3.1km)	\$ 798,766.19	\$ 198,766.19	\$ 600,000.00						_	\$	(600,000.00)
Pulverize & Pave Two Lifts	84	6 to 41 (1.4km)	\$ 364,617.96	\$ 364,617.96								\$	-
	84	41 to 43 (1.4km)	\$ 364,617.96	\$ 364,617.96								\$	-
			1	1	<u> </u>				1		=		
		Annual	\$ 120,000	\$ 120,000							_		
Surface Treatment												\$	-
Pulverize & Pave one Lift											_	\$	_
75mm											_	\$	-
Sidewalks													
Sidewalks													Page
											_		
Reconstruction	92	43 to 41 (1.4km)	\$ 150,000	\$ 150,000								\$	32 of
	<u>                                       </u>		<u> </u>	<u> </u>	<u> </u>	<u> </u>			<u> </u>		Reserve Ending	Ψ	724,792.00
TOTAL			\$ 1,798,002	\$ 1,198,002	\$ 600,000	\$ -	\$ -	\$ -	\$ -		Balance	\$	724,792.00

\$ 1,798,002

\$ 16,906,882

Reserves

Reserves

Page 33 of 62

Page
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of 296

		2023										Equipment	E	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	C	OST (EST.)	TAXATION	FR	ROM RESERVES	TO F		Reserve Beginning Balance	\$	144,694.23	\$	26,000.00
	Chipper	#29 2009 Chipper	\$	75,000		\$	75,000				\$	(75,000.00)		
EQUIPMENT	Tandem	#10 2013 Tandem	\$	375,000		\$	375,000				\$	(375,000.00)		
EQUIPMENT	Rear Mount Packer Attachment		\$	35,000		\$	35,000				\$	(35,000.00)		
	Various Equipment	various equip @ ZMF	\$	-							\$	-		
	2009 Vermeer Wood Chipper		\$	10,000.00				\$	10,000.00		\$	10,000.00		
50 A D 5 1 M (S A 1 5 O 5 O 1 D 1 M ) (5 A 1 T O D )	2013 Tandem		\$	40,000.00				\$	40,000.00		\$	40,000.00		
RADE-IN/SALE OF OLD INVENTORY											\$	-		
											\$	-		
BUILDING														
BOILDING	Sand Shed door		\$	20,000.00		\$	20,000						\$	(20,000.00
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	,	525,000	¢ 535,000	-					\$	525,000.00		
INANSI EN TO RESERVES			٦	525,000	\$ 525,000						<u> </u>	323,000.00	¢	
	Building Reserves	2% incr	\$	-	\$ -	1							φ	
TOTAL			\$	1,080,000	\$ 525,000	\$	505,000	\$	50,000	Reserve Ending Balance	\$	234,694.23	\$	6,000.00
							•	\$	1,080,000	-				

		2024								E	quipment	В	uilding
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	СО	ST (EST.)	TAXATION	FROI	M RESERVES	TO RESERVES	Reserve Beginning Balance	\$	234,694.23	\$	6,000.00
	Tractor/Loader	2017 #38 John Deer Tractor/loader	\$	90,000		\$	90,000			\$	(90,000.00)		
	Sweeper	#25 Sweeper	\$	25,000		\$	25,000			\$	(25,000.00)		
FOLUDATAIT	Tandem Axle	2008 Tandem Axle	\$	380,000		\$	380,000			\$	(380,000.00)		
EQUIPMENT	Mower	#41 Mower	\$	30,000		\$	30,000			\$	(30,000.00)		
	Mower	#40 Mower	\$	30,000		\$	30,000			\$	(30,000.00)		
	Various Equipment									\$	-		
	2017 JD Comact Tractor		\$	10,000.00				\$ 10,000.00		\$	10,000.00		
TRADE-IN/SALE OF OLD INVENTORY	2008 Single Axle		\$	20,000.00				\$ 20,000.00		\$	20,000.00		
TRADE-IN/SALE OF OLD INVENTORY								\$ -		\$	-		
								\$ -		\$	-		
BUILDING													
									=				
										\$	-		
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	545,500	\$ 545,500					\$	545,500.00		
	Building Reserves	2% incr	\$	50,000	\$ 50,000							\$	50,000.00
TOTAL			\$	1,180,500	\$ 595,500			\$ 30,000	Reserve Ending Balance	\$	255,194.23	\$	56,000.00
	-							\$ 625,500					

		2025									E	quipment	E	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	C	OST (EST.)	TAXATION	FR	OM RESERVES	TO RE	SERVES	Reserve Beginning Balance	\$	255,194.23	\$	56,000.00
	Tandem	#23-2015 Tandem	\$	383,000		\$	383,000				\$	(383,000.00)		
FOLUDATAIT	Pickup	#2 2020 Pickup	\$	55,000		\$	55,000				\$	(55,000.00)		
EQUIPMENT											\$	-		
	Various Equipment										\$	-		
	2015 Tandem		\$	40,000.00				\$ .	40,000.00	=	\$	40,000.00		
	2013 Chevy Silverado		\$	2,000.00				\$	2,000.00		\$	2,000.00		
TRADE-IN/SALE OF OLD INVENTORY —								\$	-		\$	-		
								\$	-	]	\$	-		
BULDING -														
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	566,410	\$ 566,410						\$	566,410.00		
	Building Reserves	2% incr	\$	51,000	\$ 51,000									
TOTAL			\$	1,097,410	\$ 617,410			\$	42,000	Reserve Ending Balance	\$	425,604.23	\$	56,000.00
				·				\$	659,410					

		2026									
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	C	OST (EST.)	TAXATION	1	FROM	RESERVES	ТОГ		Reserve Beginning Balance
	Tandem	2016 #9 Tandem	\$	385,000			\$	385,000			=
FOLUDATAL	Pick Up	2021 Pick up		\$60,000			\$	60,000			
EQUIPMENT	Back Hoe	2014 Cat Back Hoe	\$	200,000			\$	200,000			
	Various Equipment										
	2016 Tandem		\$	40,000					\$	40,000.00	
RADE-IN/SALE OF OLD INVENTORY	2021 Pick up		\$	10,000					\$	10,000.00	
RADE-IN/SALE OF OLD INVENTORY											
DI W DING			<del> </del>								=
BUILDING											† =
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	587,738	\$ 587,	738					
	Building Reserves		\$	52,020	\$ 52,	020					
TOTAL			\$	1,334,758	\$ 639,	758			\$	50,000	Reserve En Balance
									\$	689,758	

Equipment	Building
\$ 425,604.23	\$ 56,000.00
\$ (385,000.00)	
\$ (60,000.00)	
\$ (200,000.00)	
\$ -	
\$ 40,000.00	
\$ 10,000.00	
\$ -	
\$ -	
\$ 587,738.20	
	\$ 52,020.00
\$ 418,342.43	\$ 108,020.00

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		2027									E	quipment	ı	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	C	OST (EST.)	TAXATION	FF	ROM RESERVES	ТО		Reserve Beginning Balance	\$	418,342.43	\$	108,020.00
	Tandem Truck	2017 Tandem	\$	390,000		\$	390,000				\$	(390,000.00)		
FOLUDATAIT	Pay Loader	2012 JD Loader	\$	550,000		\$	550,000				\$	(550,000.00)		
EQUIPMENT	Pick Up	2022 Ford 250	\$	65,000		\$	65,000				\$	(65,000.00)		
	Various Equipment										\$	-		
	2017 Tandem		\$	45,000				\$	45,000.00		\$	45,000.00		
	2012 JD Loader		\$	150,000					\$150,000.00		\$	150,000.00		
RADE-IN/SALE OF OLD INVENTORY	2017 Chev Pick Up		\$	2,000					\$2,000		\$	2,000.00		
											\$	-		
BUILDING														
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	609,493	\$ 609,493						\$	609,492.96		
	Building Reserves		\$	53,060	\$ 53,060								\$	53,060.40
TOTAL			\$	1,864,553	\$ 662,553			\$	197,000	Reserve Ending Balance	\$	219,835.39	\$	161,080.40
								\$	859,553					

		2028								I	Equipment	ı	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	CC	ST (EST.)	TAXATION	FRO	OM RESERVES		Reserve Beginning Balance	\$	219,835.39	\$	161,080.40
	Tandem truck	2018 Tandem	\$	390,000		\$	390,000			\$	(390,000.00)		
501410145147	Grader	2013 Cat Grader	\$	500,000		\$	500,000			\$	(500,000.00)		
EQUIPMENT										\$	-		
	Various Equipment									\$	-		
	2018 Tandem Truck		\$	45,000				\$45,000		\$	45,000.00		
	2013 Cat Grader		\$	100,000				\$100,000	1	\$	100,000.00		
TRADE-IN/SALE OF OLD INVENTORY									1	\$	-		
									1	\$	-		
BUILDING									=				
		1	<u> </u>						=				
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	- c	631,683	\$ 631,683				-	\$	631,682.82		
	Building Reserves	270 11101	1	54,122		1			1			\$	54,121.61
TOTAL	bulluling Neserves	I	\$	1,720,804		<del>†</del>		\$ 145,000	Reserve Ending Balance	\$	106,518.22	\$	215,202.01
						<u>'</u>		\$ 830,804	:1				

		2029								Equipment	ı	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	CC	OST (EST.)	TAXATION	FRO	OM RESERVES		Reserve Beginning Balance	\$ 106,518.22	\$	215,202.01
	Grader	2014 JD Grader	\$	500,000		\$	500,000			\$ (500,000.00)		
	Tandem truck	2018 tandem	\$	390,000		\$	390,000			\$ (390,000.00)		
EQUIPMENT	Mower		\$	40,000		\$	40,000			\$ (40,000.00)		
	Mower		\$	40,000		\$	40,000			\$ (40,000.00)		
	Various Equipment									\$ -		
	2019 Tandem Truck		\$	45,000				\$45,000		\$ 45,000.00		
	2014 JD Grader		\$	100,000				\$100,000		\$ 100,000.00		
TRADE-IN/SALE OF OLD INVENTORY										\$ -		
										\$ -		
BUILDING												
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	644,316	\$ 644,316					\$ 644,316.48		
	Building Reserves		\$	55,204	\$ 55,204						\$	55,204.04
TOTAL			\$	1,814,521	\$ 699,521				Reserve Ending Balance	\$ (74,165.30)	\$	270,406.05
					·			\$ 844,521				

		2030									'	Equipment	E	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	CC	OST (EST.)	TAXATION	FRO	OM RESERVES	ТО		Reserve Beginning Balance	\$	(74,165.30)	\$	270,406.05
	Grader	2015 JD Grader	\$	500,000		\$	500,000				\$	(500,000.00)		
EQUIPMENT	Pick up	2025 Ford 250	\$	65,000		\$	65,000				\$	(65,000.00)		
EQUIPIVIENT											\$	-		
	Various Equipment										\$	-		
	2015 JD Grader		\$	100,000				\$	100,000.00	-	\$	100,000.00		
	2020 Tandem truck		\$	50,000				\$	50,000.00		\$	50,000.00		
RADE-IN/SALE OF OLD INVENTORY	2020 Pick Up		\$	3,000				\$	3,000.00		\$	3,000.00		
											\$	-		
BUILDING														
			Ť			Ì				=				
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	657,203	\$ 657,203						\$	657,202.81		
	Building Reserves		\$	56,308	\$ 56,308								\$	56,308.12
OTAL			\$	1,431,511	\$ 713,511		·	\$	153,000	Reserve Ending Balance	\$	171,037.51	\$	326,714.17

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		2031								Equip	ment	E	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	cos	T (EST.)	TAXATION	FRO	M RESERVES	TO RESERVES	Reserve Beginning Balance	\$	71,037.51	\$	326,714.17
	Pick Up	2026 Pick Up	\$	65,000		\$	65,000			\$	(65,000.00)		
EQUIPMENT	Tandem Truck	2020 Tandem	\$	400,000		\$	400,000			\$ (4	00,000.00)		
EQUIFIVIENT										\$	-		
	Various Equipment									\$	-		
										\$	-		
										\$	-		
TRADE-IN/SALE OF OLD INVENTORY										\$	-		
										\$	-		
BUILDING													
BOILDING									=				
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	670,347	\$ 670,347					\$	70,346.87		
	Building Reserves		\$	57,434	\$ 57,434							\$	57,434.28
TOTAL			\$	1,192,781	\$ 727,781			\$ -	Reserve Ending Balance	\$	76,384.37	\$	384,148.45
								\$ 727,781					

		2032									Equipment	E	Building
CATEGORY	EQUIPMENT	REPLACES EQUIPMENT	CC	OST (EST.)	TAXATION	FR	OM RESERVES	то		Reserve Beginning Balance	\$ 376,384.37	\$	384,148.45
	Pick Up	2027 Pick Up	\$	65,000		\$	65,000				\$ (65,000.00)		
EQUIPMENT	Grader	2017 Grader	\$	500,000		\$	500,000				\$ (500,000.00)		
EQUIPIVIENT											\$ -		
	Various Equipment										\$ -		
	2022 Pick Up		\$	4,000				\$	4,000.00		\$ 4,000.00		
	2017 Grader		\$	100,000				\$	100,000.00		\$ 100,000.00		
TRADE-IN/SALE OF OLD INVENTORY											\$ -		
											\$ -		
BUILDING													
50.2510						<u> </u>				=			
TRANSFER TO RESERVES	Vehicle Reserves	2% incr	\$	683,754	\$ 683,754						\$ 683,753.80		
	Building Reserves		\$	58,583	\$ 58,583							\$	58,582.97
TOTAL			\$	1,411,337	\$ 742,337			\$		Reserve Ending Balance	\$ 599,138.17	\$	442,731.42
								\$	846,337	3			

### **10 YEAR CAPITAL PLAN - BRIDGES**

			2023													DERAL AS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	CO	OST (EST.)	TA	AXATION	TO FEDI GAS T		FEDERA TA	AL GAS	Other	NAME	Reserve Beginning Balance	\$	33,839.80
Transfer to Reserves	-	Annual Payment		\$	269,319.57			\$ 269,3	19.57						\$ 2	269,319.57
	Bridge 250	North Branch Creek	Road 84 - Misc. Concrete repair deck drain, curb repair											=	\$	-
	Bridge 0160	Bridge Culvert	31st Line - Replace	\$	450,000	\$	190,000			\$	260,000				\$ (2	260,000.00)
BRIDGES	Bridge 540	Thames Middle Br	Road 64 - Misc concrete repairs, deck drains, rip rap approach	\$	746,860	\$	48,860					\$ 698,000	From 2022 Budget			
	Bridge 0260	Bridge Culvert	29th Line-deck	\$	270,710	\$	17,710					\$ 253,000	From 2022 Budget			
	Bi-Annual	Bridge Inspection		\$	35,000	\$	35,000									
TOTAL				\$	1,771,890	\$	291,570	\$ 26	9,320	\$	260,000	\$ 951,000		Reserve Ending Balance	\$	43,159.37
								\$ 1,77	1,890							

			2024												DERAL AS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COS	ST (EST.)	TA	AXATION	I	FEDERAL AS TAX	FROM FEDERAL GAS TAX	Other	NAME	Reserve Beginning Balance	\$	43,159.37
Transfer to Reserves		Annual Payment		\$	258,097.92			\$	258,097.92				-	\$ 2	258,097.92
	Bridge 250	North Branch Creek	Road 84 - Misc. Concrete repair deck drain, curb repair	\$	190,460	\$	190,460						=		
	Bridge 0130	Wildwood Lake Bridge East	31st Line-O'Lay, x-joints	\$	463,310	\$	218,310			\$ 245,000				\$ (2	245,000.00)
BRIDGES	Bridge 180	Concrete Rigid Frame	Road 92-Overlay	\$	114,490	\$	114,490								
	Bridge 0020	Trout Creek Bridge	Perth-Oxford Road-Msc Concrete Repairs, O'Lay, B/Wall, Guardrails	\$	396,970	\$	198,485				\$ 198,485	Perth East-Boundary			
TOTAL				\$	1,423,328	\$	721,745	\$	258,098	\$ 245,000	\$ 198,485		Reserve Ending Balance	\$	56,257.29
								\$	1,423,328						

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			2025										DERAL AS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COST (EST.	)   -	TAXATION	TO FEDERAL GAS TAX	FROM FEDERAL GAS TAX	Other	NAME	Reserve Beginning Balance	\$	56,257.29
Transfer to Reserves		Annual Payment		\$ 258,097.9	2		\$ 258,097.92				_	\$ 2	258,097.92
		T : 0: 01 :		4 25 26		05.055					- - -	\$	-
BRIDGES	Culvert Bridge 0640	Twin Pipe Culvert  John N. Meathrell Bridge	Perth-Oxford Road - South-bridge  25th Line-Misc. concrete repair, guide rail, deck drains	\$ 85,06	1	85,065 108,080		\$ 260,000	\$ 368,080	SWOX-Boundary 50%		\$ (2	260,000.00
	Bridge 220	Concrete slab culvert	13th Line-waterproof, fotting repair		<b>−</b> ⊢	147,660							
TOTAL	Bi-Annual	Bridge Inspection		\$ 37,45	Ť	37,450 378,255		\$ 260,000	\$ 368,080		Reserve Ending Balance	\$	54,355.21

Ş	1,264,433

	2026														EDERAL AS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	cos	ST (EST.)	TA	AXATION	TO FEDERAL GAS TAX	FROM FEDERAL G TAX	- 1	Other	NAME	Reserve Beginning Balance	\$	54,355.21
Transfer to Reserves		Annual Payment		\$	258,098			\$ 258,097.92	!				-	\$ 2	258,097.92
BRIDGES	Bridge 360 120	Rigid Frame Bridge Wildwood Lake Bridge West	Cobble Hills-Overlay, WP&P B/Wall 29th Line-Overlay, WP&P B/Wall	\$	527,510 463,310		3,755 463,310		\$ 260,0	000 \$	263,755	Thames Center 50%		\$ (2	260,000.00)
TOTAL			I	\$	1,248,918	\$	467,065	\$ 258,098	\$ \$ 260,0	000 \$	263,755		Reserve Ending Balance	\$	52,453.13

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			2027												EDERAL AS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COST	T (EST.)	TAX	KATION	_	EDERAL S TAX	FROM FEDERAL GAS TAX	Other	NAME	Reserve Beginning Balance	\$	52,453.13
Transfer to Reserves		Annual Payment		\$	260,000			\$ 20	60,000.00					\$ 2	260,000.00
	Bridge 320	Concrete Ridgid Frame	23rd Line - Concrete repairs, ovelay guide	\$	358,450	\$	98,450			\$ 260,000			=	\$ (2	260,000.00)
BRIDGES	Bridge 20	Trut Creek Bridge	Perth-Oxford Rd-Guide rail & overlay	\$	198,485	\$	198,485					50% Perth East			
	Bridge 410	Thames R, Mid. Bridge 4	33rd Line-Misc. concrete repairs, guide rail	\$	83,460	\$	83,460							\$	-
	Bi-Annual	Bridge Inspection		\$	40,072	\$	40,072								
TOTAL				\$	940,467	\$	420,467	\$	260,000	\$ 260,000	\$ -		Reserve Ending Balance	\$	52,453.13

\$ 940,467

			2028												EDERAL SAS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	CO	ST (EST.)	TA	AXATION	_	FEDERAL AS TAX	FROM FEDERAL GAS TAX	Other	NAME	Reserve Beginning Balance	\$	52,453.13
Transfer to Reserves		Annual Payment		\$	260,000			\$	260,000.00					\$	260,000.00
	Bridge 520 Bridge 440	Rigid Frame Culvert Thames Rd. Mid. Bridge 1	23rd Line-Topping Slab 43rd Linee-WP&P x-Jnt, Guide Rail	\$	121,980 347,750	\$ \$	121,980 87,750			\$ 260,000			=	\$ (	- (260,000.00)
BRIDGES	Bridge 40	Bridge Culvert	Zorra-Tavistock line-guide rail updated	\$	32,100	<u> </u>	32,100					50% EZT	_	\$	-
	Bridge 420	Thames R. Mid Bridge 3	35th Line - x-Joint Guide Rail	\$	248,240	\$	248,240								
TOTAL				\$	1,010,070	\$	490,070	\$	260,000	\$ 260,000	\$ -		Reserve Ending Balance	\$	52,453.13

			2029										FEDERAL GAS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COST	T (EST.)	TAX	KATION	TO FEDERAL GAS TAX	FROM FEDERAL GA TAX	Other	NAME	Reserve Beginning Balance	\$ 52,453.13
Transfer to Reserves		Annual Payment		\$	260,000			\$ 260,000.00					\$ 260,000.00
												=	
BRIDGES	Bridge 400	Thames R Mid. Bridge 5	31st Line-Misc concrete repairs- WP&P x-jnt	\$	271,780	\$	271,780						
	Bridge 210	Rigid Frame	45th Line-concrete repairs overlay, guide rails	\$	308,160	\$	48,160		\$ 260,0	00			\$ (260,000.00)
	Bi Annual	Bridge Inspection		\$	42,877	\$	42,877						
TOTAL				\$	882,817	\$	362,817	\$ 260,000	\$ 260,0	00 \$ -		Reserve Ending Balance	\$ 52,453.13

\$ 882,817

	2030												FEDERAL GAS TAX
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COST	(EST.)	ТА	XATION	TO FEDERAL GAS TAX	FROM FEDERAL GAS TAX	Other	NAME	Reserve Beginning Balance	\$ 52,453.7
Transfer to Reserves	-	Annual Payment		\$ :	260,000			\$ 260,000.00					\$ 260,000.0
	Bridge 340	concrete slab culvert	Rd 78-Bridging Slab	\$	179,760	\$	179,760					=	
BRIDGES	Bridge 230	Rigid Frame Bridge	Road 88-Concrete Repairs, O'Lay WP&P		530,720	\$	270,720		\$ 260,000				\$ (260,000.0
													\$ -
TOTAL				\$	970,480	\$	450,480	\$ 260,000	<u> </u>	\$ -		Reserve Ending Balance	\$ 52,453.

\$ 970,480

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			2031											FEDER GAS 1	
CATEGORY	ASSET NAME	DESCRIPTION	LOCATION	COST	T (EST.)	ТА	XATION	TO FEDERAL GAS TAX	FROM FEDERAL GA TAX	ıs	Other	NAME	Reserve Beginning Balance	\$ 52,4	453.13
Transfer to Reserves		Annual Payment		\$	260,000			\$ 260,000.00					-	\$ 260,0	000.00
	Bridge 200 Bridge 70	Rigid Frame Bridge Rigid Frame Bridge	43rd Line-O'Lay B/Wall Guide Rail Cobble Hills - Misc concrete repairs, deck drains rip rap	\$	287,830 34,240	\$	27,830 17,120		\$ 260,0	00 \$	17,120	Thames Center 50%	= - -	\$ (260,0	000.00)
BRIDGES	Bridge 370 Bridge 240	Thames d. Mid Bridge 8  Concrete Rigid Frame	25th Line-X-Joint Guide Rail Cobble Hills - Misc concrete, B/Walls, guide rail	\$	249,310 379,850	\$ \$	249,310 189,925			\$	189,925	Thames Center 50%		\$	-
TOTAL	Bi-Annual	Bridge Inspection		\$ \$	45,878 1,257,108		45,878 530,063	\$ 260,000	\$ 260,0	00 \$	207,045		Reserve Ending Balance	\$ 52,4	453.13
	-							\$ 1,257,108				-			

**FEDERAL** 2032 **GAS TAX** CATEGORY ASSET NAME DESCRIPTION LOCATION COST (EST.) TAXATION | TO FEDERAL FROM NAME Other Reserve Beginning **GAS TAX** FEDERAL GAS \$ 52,453.13 Balance TAX \$ 260,000.00 260,000 \$ 260,000.00 Annual Payment Transfer to Reserves **BRIDGES** Bridge 110 Bridge Culvert 618,000 358,000 260,000 15th Line - Replace Bridge 550 CSP 1st Line - replace 265,360 265,360 Reserve Ending TOTAL 1,143,360 \$ 623,360 \$ 260,000 \$ 260,000 \$ \$ 312,453.13 Balance

\$ 1,143,360

#### Reserves

# **10 YEAR CAPITAL PLAN - RECREATION**

					2023									
CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESI	ERVES	RI	FROM ESERVES	DEVELOPMENT CHARGES		OTHER	PROGRAM NAME	=
	Electric Pickup Truck	New Purchase	\$	75,000				\$	40,000		\$	35,000	Capital Reservs	
EQUIPMENT	Electric Parks Tractor	Replacement	\$	-										]
EQUITIVIENT	Transfer of 2019 Dodge 1500-\$15000	From Building Dept	\$	-										4
TRADE-IN/SALE OF OLD	Sale of 2010 GMC Pickup	Thamesford Fleet	\$	5,000.00		\$ !	5,000.00							_
INVENTORY	Sale of 2014 Dodge Pickup	Thamesford Fleet	\$	5,000.00		\$ !	5,000.00							
TRANSFER TO RESERVES	Annual - 2% increase		\$	102,000	\$ 102,000									]
EMBRO COMMUNITY	Replace Brine Header	Arena	\$	75,000				Ś	75,000					=
CENTER	Hall Tables & Chairs	Hall (deferred 2024)	<del>                                     </del>	,				<u> </u>	,					1
	Recreation Centre Needs Study	Recreation Centre	Ś	21,000	\$ -			<u> </u>			Ś	21.000	Capital Reserves	1
	Office Renovations	Hall (deferred 2024)	Ė	,	\$ -						<u>'</u>	,		1
	Replace Chiller	Arena	\$	70,000	•			\$	70,000					1
THAMESFORD DISTRICT	Replace Dehumidifier	Arena	\$	65,000	\$ 65,000			Ė	•					1
RECREATION CENTRE	Parking Lot Drainage	Arena/Hall	\$	35,000	\$ 35,000	+								1
	Flat Roof Mechanical Area	Arena/Hall	\$	27,000	\$ 27,000									1
	Hall Tables & Chairs	Hall (deferred 2024)		·	•									1
	Dishwasher Replacement	Hall	\$	6,000							\$	6,000	Grants	1
	80'x40' Pavillion	EZCC Park	\$	194,000	\$ 64,666			Ì			\$	64,667	Community Groups	1
EMBRO PARKS	Storage Shed Roofs	Matheson Park	\$	6,000	\$ 6,000						\$	64,667	Grants/Fundraising	1
	Soccer Goal Frames	EZCC Park	\$	15,000	\$ 15,000									1
	TDRC Park Design & Engineering		\$	15,000	\$ 15,000									1
THAMESFORD PARKS	Small Dog Area Fence	Grace Patterson Park	\$	10,000	\$ 10,000									1
	Intra-Park trails		\$	30,000	\$ 6,324					\$ 23,676				1
TRAILS	Don Knox Trail	South Park	\$	9,350							\$	9,350	Lions	1
PLAYGROUNDS	New Play Stucture & Swings	North Park	\$	95,000	\$ 55,000			\$	40,000					1
Embro Town Hall			<u> </u> 											=
Harrington Hall			<u> </u>					<u> </u>			<u> </u>			=
											1		<u> </u>	4
Thamesford Public Library/Beaty Room														
Thamesford Pool	Accessible Viewing Area Reno	TASP	\$	14,000							\$	14,000	Grant	
TOWNSHIP OFFICE-Transfer to  Reserves	Annual Levy Requirement	Computers/Tech	\$	10,000	\$ 10,000	\$	10,000							=
TOWNSHIP OFFICE	Workstations & laptops	Council & Staff	\$	10,000				\$	10,000					=
TOTAL			\$	894,350	\$ 410,990.00	\$ 20	0,000.00	\$	235,000	\$ 23,676	\$	214,684		=

Reserve Beginning Balance

Recreation General Equipment \$ 154,973.19 \$ \$ (40,000.00) -5,000.00 5,000.00 \$ 102,000.00 \$ (75,000.00) \$ \$ (70,000.00) Page 으 -\$ (40,000.00) 10,000 (A),000 \$ 41,973.19 \$ of 296

Reserve Ending

					2024							
CATEGORY	DESCRIPTION	LOCATION	co	ST (EST.)	TAXATION	TO RESERVES		FROM ESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT	Electric Parks Tractor Transfer of 2018 Dodge 1500	Replacement From Fire Services	\$	40,000 13,000			\$ \$ \$	- 35,000 13,000		\$ 5,000	Capital Reserves	
TRADE-IN/SALE OF OLD INVENTORY	Transfer of 2016 bouge 1500	FIGHT FITE SERVICES	) <del>)</del>	15,000			ļ Ş	15,000				
TRANSFER TO RESERVES	Annual - increase 2%		\$	104,040	\$ 104,040							
EMBRO COMMUNITY CENTER	Condenser Hall Tables & Chairs Dishwasher Replacement HVAC Units	Arena Hall Hall Hall	\$ \$ \$	50,000 7,000 6,000 75,000	\$ 7,000 \$ 6,000 \$ 25,000		\$	50,000				
THAMESFORD DISTRICT RECREATION CENTRE	Refridgeration Compressors Refridgeration Controls Office Renovations Hall Tables & Chairs	Arena Arena Hall Hall	\$ \$ \$ \$	120,000 40,000 6,000 7,000	\$ 120,000 \$ 40,000 \$ 6,000 \$ 7,000							
EMBRO PARKS												
THAMESFORD PARKS	Multi-Use Courts	TDRC Park	\$	266,500	\$ 79,950					\$ 186,550	Community Fundraising	
TRAILS	Intra-park trails		\$	30,000	\$ 6,324				\$ 23,676			
PLAYGROUNDS	Playground & Swing Replacement	Memorial Park-Embro	\$	95,000	\$ 95,000							
Embro Town Hall												
Harrington Hall												
Thamesford Public Library/Beaty Room												
Thamesford Pool	Diving Board		\$	8,000	\$ 8,000							
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,200		\$ 10,200						
TOWNSHIP OFFICE	Computers		\$	10,000			\$	10,000				
ALL FACILITIES									<u> </u>			Become
TOTAL			\$	887,740	\$ 504,314	\$ 10,200	\$	158,000 887,740	\$ 23,676	\$ 191,550		Reserve Ending

R	ecreation	General Equipment
\$	41,973.19	\$ -
\$	-	
\$	(35,000.00)	
\$	(13,000.00)	
\$	-	
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\$	104,040.00	
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					2025								
CATEGORY	DESCRIPTION	LOCATION	cos	ST (EST.)	TAXATION	TO RES	SERVES	FROM RESER\		DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Rese Begin Bala
	Electric Pickup Truck	Embro Fleet	\$	75,000					75,000				
EQUIPMENT								\$	-				
TRADE-IN/SALE OF OLD INVENTORY	Sale of 2016 Chevy 1500	Embro Fleet	\$	5,000.00		\$	5,000.00	3	-				=
TRANSFER TO RESERVES	Annual - Increase 2%		\$	106,121	\$ 106,121								=
EMBRO COMMUNITY CENTER	Hot Water Heater		\$	20,000				\$	20,000				1
ENIBRO COMMUNITY CENTER	10 x Exterior Door Replacements		\$	25,000	\$ 25,000								
THAMESFORD DISTRICT RECREATION CENTRE	Skate Flooring	Arena	\$	120,000				\$ 1.	20,000				-
RECREATION CENTRE													
EMBRO PARKS													
Thamesford Parks	Washroom Building Roof	South Park	\$	8,000	\$ 8,000								=
TRAILS	Intra-park trails		\$	30,000	\$ 6,324					\$ 23,676			=
PLAYGROUNDS	Playground & swing Replacement	Southpark-Thamesford	\$	100,000	\$ 100,000								=
Embro Town Hall													1
Harrington Hall													
Thamesford Public Library/Beaty Room													
Thamesford Pool	Pump & Filter Replacement	TASP	\$	10,000	\$ 10,000								
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,404		\$	10,404						
TOWNSHIP OFFICE	Computers		\$	10,000				\$	10,000				
TOTAL			\$	519,525	\$ 255,445	\$	15,404.00	\$ 225,	00.00	\$ 23,676.00	\$ -		Res End
								\$ 5	19,525				_

Reserve	
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Balance	

R	ecreation		General Juipment
\$	(1,986.81)	\$	200.00
\$	(75,000.00)		
\$	-		
\$	-		
\$	5,000.00		
\$	-		
\$	106,120.80		
\$	-		
\$	(20,000.00)		
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\$	(105,866.01)	\$	604.00

CATEGORY   DESCRIPTION   LOCATION   COST (EST.)   TAXATION   TO RESERVES   RESERVES   DESCRIPTION   CHANGES   MAME   Salino   CHANGES   MAME   Salino   CHANGES   CH						2026				
EQUIPMENT	CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESERVES		OTHER	Reserve Beginning Balance
TRADE-INVSNLE OF DLD   Sale of 2018 Bodge 1500   Thamesford Fixed   \$ 10,000 00   \$		Transfer of 2023 Electric Truck-\$30000	Building Dept	\$	-					4
TRADESTRUSS   Sale of 2018 bodge 1500   Thamesford Fieet   S   10,000 0     S   10,000 0	EQUIPMENT									-
TRAINSER TO RESERVES		Sale of 2018 Dodge 1500	Thamesford Fleet	\$	10,000.00		\$ 10,000.00	<u> </u>		= -
Replace HW Boller	TRANSFER TO RESERVES	Annual - increase 2%		\$	108,243	\$ 108,243				= -
Dressing Room Roof Top HVAC   Arena   \$ 65,000   \$ 65	EMBRO COMMUNITY CENTER	Replace Dehumidifiers		\$	60,000	\$ 60,000				= -
THAMESFORD DISTRICT RECREATION CENTRE		Replace HW Boiler	Arena/Hall	\$	25,000	\$ 25,000				
EMBRO PARKS   Bleacher Replacement   Matheson Park   \$ 40,000   \$ 40,000   \$ 6 40		Dressing Room Roof Top HVAC	Arena	\$	65,000	\$ 65,000				_
THAMESFORD PARKS   Bleacher Replacement   North Park   \$ 40,000   \$ 40,000   \$ 20,000	REGREATION CENTRE									_
HAMESPORD PARKS	EMBRO PARKS	Bleacher Replacement	Matheson Park	\$	40,000	\$ 40,000				= _
PLAYGROUNDS	THAMESFORD PARKS	Bleacher Replacment	North Park	\$	40,000	\$ 40,000				=
Embro Town Hall         Image: Computers of the Reserves         Computers / Tech         \$ 10,612         \$ 388,855         \$ 388,855         \$ 358,243         \$ 20,612         \$ 10,000         \$ 10,	TRAILS	Intra-park trails	Memorial Park - Embro	\$	20,000	\$ 20,000				= -
Harrington Hall  Thamesford Public Library/Beaty Room  Thamesford Public Cibrary/Beaty Room  Thamesford Publ	PLAYGROUNDS									= -
Thamesford Public Library/Beaty   Room	Embro Town Hall									
Room         Image: Computer of DOIN SHIP OFFICE. Transfer to Reserves         Computers         \$ 10,000         \$ 388,855         \$ 388,855         \$ 358,243         \$ 20,612         \$ 10,000 <t< td=""><td>Harrington Hall</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Harrington Hall									
TOWNSHIP OFFICE TOWNSHIP OFFICE  Computers  \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,000 \$ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1										
Reserves         Annual Levy Requirement         Computers / Icon         \$ 10,612         \$ 10,612         \$ 10,000 <t< td=""><td>Thamesford Pool</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>_</td></t<>	Thamesford Pool									_
TOTAL \$ 388,855 \$ 358,243 \$ 20,612 \$ 10,000 \$ - \$ - Ending		Annual Levy Requirement	Computers/Tech	\$	10,612		\$ 10,612			=
TOTAL \$ 388,855 \$ 358,243 \$ 20,612 \$ 10,000 \$ - \$ - Ending	TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000		
\$ 388,855	TOTAL			\$	388,855	\$ 358,243	\$ 20,612		\$ -	Reserve Ending

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R	Recreation		General quipment
\$	(105,866.01)	\$	604.00
\$	-		
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		\$	10,612
		-\$	10,000
\$	12,377.21	\$	1,216.08

					2027						
CATEGORY	DESCRIPTION	LOCATION	СО	ST (EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	
EQUIPMENT											
TRADE-IN/SALE OF OLD INVENTORY											=
TRANSFER TO RESERVES	Annual - increase 2%		\$	110,408	\$ 110,408						-
MBRO COMMUNITY CENTER -	Refridgeration Chiller Spectator Netting		\$	80,000 15,000	\$ 15,000		\$ 80,000				
THAMESFORD DISTRICT RECREATION CENTRE	Flat Roof - Dressing Room	Arena	\$	85,000	\$ 85,000						- - - -
EMBRO PARKS	Pavillion Roof	Wallace Park	\$	4,000	\$ 4,000						= -
TRAILS	Trail Extension	Grace Patterson Park	\$	50,000	\$ 50,000						= -
PLAYGROUNDS	Playground & Swing Replacement	EZCC	\$	105,000	\$ 105,000						1
Embro Town Hall											
Harrington Hall											
hamesford Public Library/Beaty Room											
Thamesford Pool											_
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,824		\$ 10,824					
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				
TOTAL			\$	470,232	\$ 369,408	\$ 10,824	\$ 90,000 \$ 470,232		\$ -		

Reserve	
ginning	
Balance	

R	ecreation		General quipment
\$	12,377.21	\$	1,216.08
\$	-		
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		\$	10,824
		-\$	10,000
\$	42,785.29	\$	2,040.40

					2028						
CATEGORY	DESCRIPTION	LOCATION	cosı	Γ (EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT											- - -
TRADE-IN/SALE OF OLD INVENTORY											=
TRANSFER TO RESERVES	Annual - increase 2%		\$	112,616	\$ 112,616						- -
EMBRO COMMUNITY CENTER	Rinkboard & Glass Replacement	Arena	\$	125,000	\$ 25,000		\$ 100,000				= - _
THAMESFORD DISTRICT RECREATION CENTRE											- - - -
EMBRO PARKS -	New Dog Park	Matheson Park - Embro	\$	120,000					\$ 84,000	Fundraising	=
TRAILS -	Bleachers	EZCC - Park	\$	50,000	\$ 50,000						=
PLAYGROUNDS -	Playground Replacment	Harrington	\$	85,000	\$ 85,000						=
Embro Town Hall											=
Harrington Hall											
Thamesford Public Library/Beaty Room											
Thamesford Pool											_
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,041		\$ 11,041					
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				
TOTAL			\$	513,657	\$ 308,616	\$ 11,041	\$ 110,000	\$ -	\$ 84,000		Reserve Ending

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ginning	
Balance	

F	Recreation		General quipment
\$	42,785.29	\$	2,040.40
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\$	112,616.24		
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		\$	11,041
		-\$	10,000
\$	55,401.53	\$	3,081.21

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					2029						
CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESERVES	FROM ESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT											= - - -
TRADE-IN/SALE OF OLD INVENTORY											-
TRANSFER TO RESERVES	Annual - increase 2%		\$	114,869	\$ 114,869						- -
EMBRO COMMUNITY CENTER	Refridgeration Compressors	Arena	\$	130,000	\$ 30,000		\$ 100,000				= - -
THAMESFORD DISTRICT - RECREATION CENTRE -											
EMBRO PARKS											<b>=</b> <b>-</b>
TRAILS -	New Trail	EZCC Park	\$	40,000	\$ 20,000			\$ 20,000			-
PLAYGROUNDS -	Playground Expansion	Wallace Park	\$	60,000	\$ 60,000						-
Embro Town Hall											=
Harrington Hall											
Thamesford Public Library/Beaty Room											
Thamesford Pool											
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,262		\$ 11,262					
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				
TOTAL			\$	366,130	\$ 224,869	\$ 11,262	\$ 110,000	\$ 20,000	\$ -		Reserve Ending

Reserve	
ginning	
Balance	

R	ecreation		General quipment
\$	55,401.53	\$	3,081.21
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\$	114,868.57		
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		\$	11,262
		-\$	10,000
\$	70,270.10	\$	4,342.83

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CATEGORY	DESCRIPTION	LOCATION	со	ST (EST.)	TA	AXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	R Be
EQUIPMENT	Electric Ice Resurfacer	EZCC	\$	150,000	\$	80,000		\$ 70,000				= - -
TRADE-IN/SALE OF OLD INVENTORY												
TRANSFER TO RESERVES	Annual - increase 2%		\$	117,166	\$	117,166						
MBRO COMMUNITY CENTER -	Flat Roof - Lobby, Hall & Dr Room		\$	160,000	\$	60,000		\$ 100,000				
THAMESFORD DISTRICT RECREATION CENTRE												- - - -
EMBRO PARKS												
THAMESFORD PARKS	Bleachers	South Park	\$	30,000	\$	30,000						
TRAILS												
PLAYGROUNDS												
Embro Town Hall												
Harrington Hall												
hamesford Public Library/Beaty Room												
Thamesford Pool												
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,487			\$ 11,487					
TOWNSHIP OFFICE	Computers		\$	10,000				\$ 10,000				
TOTAL			\$	478,653	\$	287,166	\$ 11,487			\$ -		R
								\$ 478,653				

Recreation		General Equipment
\$ 70,270	.10 \$	4,342.83
\$ (70,000	.00)	
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	\$	11,487
	-\$	10,000
\$ 17,436	.03 \$	5,829.69

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CATEGORY	DESCRIPTION	LOCATION	COST (E	EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	R Be B
EQUIPMENT											
TRADE-IN/SALE OF OLD INVENTORY											
TRANSFER TO RESERVES	Annual - increase 2%		\$ 11	19,509	\$ 119,509						
MBRO COMMUNITY CENTER —											
THAMESFORD DISTRICT RECREATION CENTRE											= - - - -
EMBRO PARKS											
THAMESFORD PARKS	Backstop & Fence Replacement	North Park	\$ 12	25,000	\$ 25,000		\$ 100,00	00			
TRAILS											
PLAYGROUNDS —											
Embro Town Hall											
Harrington Hall											
namesford Public Library/Beaty Room											
Thamesford Pool											
OWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$ 2	11,717		\$ 11,717					
TOWNSHIP OFFICE	Computers		\$ 1	10,000			\$ 10,00	00			
OTAL			\$ 26	56,226	\$ 144,509	\$ 11,717	\$ 110,00 \$ 266,2		\$ -		R

R	Recreation		General quipment
$\vdash$		_	quipinent
\$	17,436.03	\$	5,829.69
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		\$	11,717
		-\$	10,000
\$	36,945.29	\$	7,546.28

					2032						
CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT											]
TRADE-IN/SALE OF OLD INVENTORY											
TRANSFER TO RESERVES	Annual - increase 2%		\$	121,899	\$ 121,899						1
EMBRO COMMUNITY CENTER	Parking Lot Resurfacing	Arena/Hall	\$	285,000	\$ 165,000		\$ 120,000				<u> </u>
THAMESFORD DISTRICT - RECREATION CENTRE -											- - -
											=
EMBRO PARKS											- =
TRAILS -											_
PLAYGROUNDS -											
Embro Town Hall											<u> </u> =
Harrington Hall											=
Thamesford Public Library/Beaty Room											=
Thamesford Pool											_
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,951		\$ 11,951					=
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				_
TOTAL			\$	428,850	\$ 286,899	\$ 11,951	\$ 130,000	\$ -	\$ -		Reserve Ending

	R	ecreation		General quipment
I	\$	36,945.29	\$	7,546.28
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	\$	121,899.44		
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			\$	11,951
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\$ 38,844.73 \$

#### Reserves

# **10 YEAR CAPITAL PLAN - RECREATION**

					2023								
CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO R	ESERVES		FROM ESERVES	DEVELOPMENT CHARGES	OTHER	PROGF NAM	
	Electric Pickup Truck	New Purchase	\$	75,000				\$	40,000		\$ 35,0	000   Capital Rese	ervs
EQUIPMENT	Electric Parks Tractor	Replacement	\$	-									
EQOII WENT	Transfer of 2019 Dodge 1500-\$15000	From Building Dept	\$	-									
TRADE-IN/SALE OF OLD	Sale of 2010 GMC Pickup	Thamesford Fleet	\$	5,000.00		\$	5,000.00						
INVENTORY	Sale of 2014 Dodge Pickup	Thamesford Fleet	\$	5,000.00		\$	5,000.00						
TRANSFER TO RESERVES	Annual - 2% increase		\$	102,000	\$ 102,000								
EMBRO COMMUNITY	Replace Brine Header	Arena	\$	75,000				\$	75,000				
CENTER	Hall Tables & Chairs	Hall (deferred 2024)											
	Recreation Centre Needs Study	Recreation Centre	\$	21,000	\$ -						\$ 21,0	000   Capital Rese	erves
	Office Renovations	Hall (deferred 2024)			\$ -							· ·	
	Replace Chiller	Arena	\$	70,000				\$	70,000				
THAMESFORD DISTRICT	Replace Dehumidifier	Arena	\$	65,000	\$ 65,000								
RECREATION CENTRE	Parking Lot Drainage	Arena/Hall	\$	35,000	\$ 35,000								
	Flat Roof Mechanical Area	Arena/Hall	\$	27,000	\$ 27,000								
	Hall Tables & Chairs	Hall (deferred 2024)											
-	Dishwasher Replacement	Hall	\$	6,000							\$ 6,0	000 Grants	
	80'x40' Pavillion	EZCC Park	\$	194,000	\$ 64,666						\$ 64,6	667 Community	Grou
EMBRO PARKS	Storage Shed Roofs	Matheson Park	\$	6,000	\$ 6,000						\$ 64,6	667 Grants/Fund	draisi
	Soccer Goal Frames	EZCC Park	\$	15,000	\$ 15,000								
	TDRC Park Design & Engineering		\$	15,000	\$ 15,000							İ	
THAMESFORD PARKS	Small Dog Area Fence	Grace Patterson Park	\$	10,000	\$ 10,000								
	Intra-Park trails		\$	30,000	\$ 6,324					\$ 23,676		İ	
TRAILS	Don Knox Trail	South Park	\$	9,350							\$ 9,3	350 Lions	
PLAYGROUNDS	New Play Stucture & Swings	North Park	\$	95,000	\$ 55,000			\$	40,000				
			<u> </u>			<u> </u>							
Embro Town Hall			1			<u> </u>							
Harrington Hall													
namesford Public Library/Beaty Room													
Thamesford Pool	Accessible Viewing Area Reno	TASP	\$	14,000							\$ 14,0	000 Grant	
OWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,000	\$ 10,000	\$	10,000						
TOWNSHIP OFFICE	Workstations & laptops	Council & Staff	\$	10,000				\$	10,000				
			i	894,350	\$ 410,990.00	i .	20,000.00		235,000	\$ 23,676	\$ 214,0	<u> </u>	

Reserve Beginning Balance

Recreation General Equipment \$ 154,973.19 | \$ \$ (40,000.00) -5,000.00 5,000.00 \$ 102,000.00 \$ (75,000.00) \$ (70,000.00) Page 으 \$ (40,000.00) 10,000 **16**,000 \$ 41,973.19 \$

2024													
CATEGORY	DESCRIPTION	LOCATION	co	ST (EST.)	TAXATION	TO RESERVES		FROM RESERVES	DEVELOPMENT CHARGES		OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT	Electric Parks Tractor Transfer of 2018 Dodge 1500	Replacement From Fire Services	\$	40,000 13,000			\$ \$ \$	- 35,000 13,000		\$	5,000	Capital Reserves	
TRADE-IN/SALE OF OLD INVENTORY								7,222					
TRANSFER TO RESERVES	Annual - increase 2%		\$	104,040	\$ 104,040								
EMBRO COMMUNITY CENTER	Condenser Hall Tables & Chairs Dishwasher Replacement HVAC Units	Arena Hall Hall Hall	\$ \$ \$	50,000 7,000 6,000 75,000	\$ 7,000 \$ 6,000 \$ 25,000		\$	50,000					
THAMESFORD DISTRICT RECREATION CENTRE	Refridgeration Compressors Refridgeration Controls Office Renovations Hall Tables & Chairs	Arena Arena Hall Hall	\$ \$ \$	120,000 40,000 6,000 7,000	\$ 120,000 \$ 40,000 \$ 6,000								
EMBRO PARKS													
THAMESFORD PARKS	Multi-Use Courts	TDRC Park	\$	266,500	\$ 79,950					\$	186,550	Community Fundraising	
TRAILS	Intra-park trails		\$	30,000	\$ 6,324				\$ 23,676				-
PLAYGROUNDS	Playground & Swing Replacement	Memorial Park-Embro	\$	95,000	\$ 95,000								-
Embro Town Hall													
Harrington Hall													
Thamesford Public Library/Beaty Room													
Thamesford Pool	Diving Board		\$	8,000	\$ 8,000								
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,200		\$ 10,200							
TOWNSHIP OFFICE	Computers		\$	10,000			\$	10,000					
ALL FACILITIES													_
TOTAL			\$	887,740	\$ 504,314	\$ 10,200	\$		\$ 23,676	\$	191,550		Reserve Ending

Recreation General **Equipment** \$ 41,973.19 \$ \$ (35,000.00) \$ (13,000.00) \$ 104,040.00 \$ (50,000.00) \$ (50,000.00) \$ -\$ -\$ -\$ -\$ -\$ -Page \$ -\$ -\$ -으 \$ -\$ -\$ -\$ -\$ \$ \$ \$ 10,200 10,000 \$ (1,986.81) 200.00

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CATEGORY	DESCRIPTION	LOCATION	со	ST (EST.)	TAX	KATION	TO RES	ERVES	F	FROM RESERVES	DEVELOPM CHARGES		OTHER	PROGRAM NAME	Reserve Beginnin Balance
	Electric Pickup Truck	Embro Fleet	\$	75,000					\$	75,000					_
EQUIPMENT									\$	-					_
TRADE-IN/SALE OF OLD INVENTORY	Sale of 2016 Chevy 1500	Embro Fleet	\$	5,000.00			\$	5,000.00	\$						=
TRANSFER TO RESERVES	Annual - Increase 2%		\$	106,121	\$	106,121									=
EMBRO COMMUNITY CENTER -	Hot Water Heater  10 x Exterior Door Replacements		\$	20,000	\$	25,000			\$	20,000					=
THAMESFORD DISTRICT RECREATION CENTRE	Skate Flooring	Arena	\$	120,000					\$	120,000					= - -
EMBRO PARKS -															=
Thamesford Parks	Washroom Building Roof	South Park	\$	8,000	\$	8,000									_
TRAILS -	Intra-park trails		\$	30,000	\$	6,324					\$ 23	,676			
PLAYGROUNDS -	Playground & swing Replacement	Southpark-Thamesford	\$	100,000	\$	100,000									=
Embro Town Hall															
Harrington Hall															
Thamesford Public Library/Beaty Room															
Thamesford Pool	Pump & Filter Replacement	TASP	\$	10,000	\$	10,000		_							
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,404			\$	10,404							
TOWNSHIP OFFICE	Computers		\$	10,000					\$	10,000					
TOTAL			\$	519,525	\$	255,445	\$ 1	5,404.00	\$	225,000.00 519,525	\$ 23,67	6.00	\$ -		Reserve Ending

Reserve	
ginning	
Balance	

F	Recreation	General Equipment
\$	(1,986.81)	\$ 200.00
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		-\$ 10,000
\$	(105,866.01)	\$ 604.00

CATEGORY   DESCRIPTION   LOCATION   COST (EST.)   TAXATION   TO RESERVES   RESERVES   DESCRIPTION   CHANGES   MAME   Salino   CHANGES   MAME   Salino   CHANGES   CH						2026				
EQUIPMENT	CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESERVES		OTHER	Reserve Beginning Balance
TRADE-INVSNLE OF DLD   Sale of 2018 Bodge 1500   Thamesford Fixed   \$ 10,000 00   \$		Transfer of 2023 Electric Truck-\$30000	Building Dept	\$	-					4
TRADESTRUSS   Sale of 2018 bodge 1500   Thamesford Fieet   S   10,000 0     S   10,000 0	EQUIPMENT									-
TRAINSER TO RESERVES		Sale of 2018 Dodge 1500	Thamesford Fleet	\$	10,000.00		\$ 10,000.00	<u> </u>		= -
Replace HW Boller	TRANSFER TO RESERVES	Annual - increase 2%		\$	108,243	\$ 108,243				= -
Dressing Room Roof Top HVAC   Arena   \$ 65,000   \$ 65	EMBRO COMMUNITY CENTER	Replace Dehumidifiers		\$	60,000	\$ 60,000				= -
THAMESFORD DISTRICT RECREATION CENTRE		Replace HW Boiler	Arena/Hall	\$	25,000	\$ 25,000				
EMBRO PARKS   Bleacher Replacement   Matheson Park   \$ 40,000   \$ 40,000   \$ 6 40		Dressing Room Roof Top HVAC	Arena	\$	65,000	\$ 65,000				_
THAMESFORD PARKS   Bleacher Replacement   North Park   \$ 40,000   \$ 40,000   \$ 20,000	REGREATION CENTRE									_
HAMESPORD PARKS	EMBRO PARKS	Bleacher Replacement	Matheson Park	\$	40,000	\$ 40,000				= _
PLAYGROUNDS	THAMESFORD PARKS	Bleacher Replacment	North Park	\$	40,000	\$ 40,000				=
Embro Town Hall         Image: Computers of the Reserves         Computers / Tech         \$ 10,612         \$ 388,855         \$ 388,855         \$ 358,243         \$ 20,612         \$ 10,000         \$ 10,	TRAILS	Intra-park trails	Memorial Park - Embro	\$	20,000	\$ 20,000				= -
Harrington Hall  Thamesford Public Library/Beaty Room  Thamesford Public Cibrary/Beaty Room  Thamesford Publ	PLAYGROUNDS									= -
Thamesford Public Library/Beaty   Room	Embro Town Hall									
Room         Image: Computer of DOIN SHIP OFFICE. Transfer to Reserves         Computers         \$ 10,000         \$ 388,855         \$ 388,855         \$ 358,243         \$ 20,612         \$ 10,000 <t< td=""><td>Harrington Hall</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Harrington Hall									
TOWNSHIP OFFICE TOWNSHIP OFFICE  Computers  \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,612 \$ 10,000 \$ 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1										
Reserves         Annual Levy Requirement         Computers / Icon         \$ 10,612         \$ 10,612         \$ 10,000 <t< td=""><td>Thamesford Pool</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td>_</td></t<>	Thamesford Pool									_
TOTAL \$ 388,855 \$ 358,243 \$ 20,612 \$ 10,000 \$ - \$ - Ending		Annual Levy Requirement	Computers/Tech	\$	10,612		\$ 10,612			=
TOTAL \$ 388,855 \$ 358,243 \$ 20,612 \$ 10,000 \$ - \$ - Ending	TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000		
\$ 388,855	TOTAL			\$	388,855	\$ 358,243	\$ 20,612		\$ -	Reserve Ending

Reserve	
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Balance	

R	Recreation		General quipment
\$	(105,866.01)		604.00
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		\$	10,612
		-\$	10,000
\$	12,377.21	\$	1,216.08

					2027						
CATEGORY	DESCRIPTION	LOCATION	cos	ST (EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT											-
TRADE-IN/SALE OF OLD INVENTORY											= -
TRANSFER TO RESERVES	Annual - increase 2%		\$	110,408	\$ 110,408						-
EMBRO COMMUNITY CENTER	Refridgeration Chiller Spectator Netting		\$	80,000 15,000	\$ 15,000		\$ 80,000				= -
THAMESFORD DISTRICT RECREATION CENTRE	Flat Roof - Dressing Room	Arena	\$	85,000							= - -
RECREATION CENTRE											
EMBRO PARKS	Pavillion Roof	Wallace Park	\$	4,000	\$ 4,000						-
TRAILS	Trail Extension	Grace Patterson Park	\$	50,000	\$ 50,000						<b>∃</b> <b>-</b>
PLAYGROUNDS	Playground & Swing Replacement	EZCC	\$	105,000	\$ 105,000						= -
Embro Town Hall											<b>=</b>
Harrington Hall											
Thamesford Public Library/Beaty Room											
Thamesford Pool											
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	10,824		\$ 10,824					
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				
TOTAL			\$	470,232	\$ 369,408	\$ 10,824	\$ 90,000	\$ -	\$ -		Reserve Ending

Reserve	
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Balance	

R	ecreation		General quipment
\$	12,377.21	\$	1,216.08
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		\$	10,824
		-\$	10,000
			2,040.40

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					2028							
CATEGORY	DESCRIPTION	LOCATION	cos	ST (EST.)	TAXATION	TO RESERVES	FR( RESE		DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT												
TRADE-IN/SALE OF OLD INVENTORY												=
TRANSFER TO RESERVES	Annual - increase 2%		\$	112,616	\$ 112,616							
EMBRO COMMUNITY CENTER	Rinkboard & Glass Replacement	Arena	\$	125,000	\$ 25,000		\$	100,000				=
THAMESFORD DISTRICT RECREATION CENTRE												= - - -
EMBRO PARKS	New Dog Park	Matheson Park - Embro	+	120,000						\$ 84,000	Fundraising	=
TRAILS -	Bleachers	EZCC - Park	\$	50,000	\$ 50,000							=
PLAYGROUNDS -	Playground Replacment	Harrington	\$	85,000	\$ 85,000							=
Embro Town Hall												
Harrington Hall												
Thamesford Public Library/Beaty Room												
Thamesford Pool												
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,041		\$ 11,041						
TOWNSHIP OFFICE	Computers		\$	10,000			\$	10,000				
TOTAL			\$	513,657	\$ 308,616	\$ 11,041	\$	110,000	\$ -	\$ 84,000		Reserve Ending

Reserve	
ginning	
Balance	

R	ecreation		General quipment
\$	42,785.29	\$	2,040.40
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\$	112,616.24		
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		\$	11,041
		-\$	10,000

					2029						
CATEGORY	DESCRIPTION	LOCATION	cc	OST (EST.)	TAXATION	TO RESERVES	FROM ESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT											= - - -
TRADE-IN/SALE OF OLD INVENTORY											-
TRANSFER TO RESERVES	Annual - increase 2%		\$	114,869	\$ 114,869						- -
EMBRO COMMUNITY CENTER	Refridgeration Compressors	Arena	\$	130,000	\$ 30,000		\$ 100,000				= - -
THAMESFORD DISTRICT - RECREATION CENTRE -											
EMBRO PARKS											<b>=</b> <b>-</b>
TRAILS -	New Trail	EZCC Park	\$	40,000	\$ 20,000			\$ 20,000			-
PLAYGROUNDS -	Playground Expansion	Wallace Park	\$	60,000	\$ 60,000						-
Embro Town Hall											=
Harrington Hall											
Thamesford Public Library/Beaty Room											
Thamesford Pool											
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,262		\$ 11,262					
TOWNSHIP OFFICE	Computers		\$	10,000			\$ 10,000				
TOTAL			\$	366,130	\$ 224,869	\$ 11,262	\$ 110,000	\$ 20,000	\$ -		Reserve Ending

Reserve	
ginning	
Balance	

R	Recreation	General Equipment						
			чин					
\$	55,401.53	\$	3,081.21					
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\$	114,868.57							
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		\$	11,262					
		-\$	10,000					
\$	70,270.10	\$	4,342.83					

					2030								
CATEGORY	DESCRIPTION	LOCATION	CO	ST (EST.)	TAXA	TION	TO RESERVES		FROM SERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	F B
EQUIPMENT	Electric Ice Resurfacer	EZCC	\$	150,000	\$	80,000		\$	70,000				=
EQUITIVIENT													j
TRADE-IN/SALE OF OLD INVENTORY													-
TRANSFER TO RESERVES -	Annual - increase 2%		\$	117,166	\$	117,166							-
MBRO COMMUNITY CENTER -	Flat Roof - Lobby, Hall & Dr Room		\$	160,000	\$	60,000		\$	100,000				=
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THAMESFORD DISTRICT RECREATION CENTRE													_
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EMBRO PARKS -													-
THAMESFORD PARKS	Bleachers	South Park	\$	30,000	\$	30,000							
TRAILS -													
PLAYGROUNDS -													
Embro Town Hall													7
Harrington Hall													
hamesford Public Library/Beaty Room													
Thamesford Pool													-
OWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,487			\$ 11,487						
TOWNSHIP OFFICE	Computers		\$	10,000				\$	10,000				
OTAL			\$	478,653	Ś	287,166	\$ 11,487	Ś	180,000	\$ -	\$ -		F

R	Recreation	Е	General quipment
\$	70,270.10	\$	4,342.83
\$	(70,000.00)		
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	117,165.94		
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		\$	11,487
		-\$	10,000
\$	17,436.03	\$\$	5,829.69
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CATEGORY								2031						
57.12551X1	DESCRIPTION	LOCATION	соѕт	(EST.)	TAXATIO	ı	TO RESERVES	FROM RESERV		DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	R Be B	
EQUIPMENT													- - -	
TRADE-IN/SALE OF OLD INVENTORY													=	
TRANSFER TO RESERVES	Annual - increase 2%		\$	119,509	\$ 119	509							=	
MBRO COMMUNITY CENTER —													_	
THAMESFORD DISTRICT RECREATION CENTRE													= - - -	
EMBRO PARKS													=	
THAMESFORD PARKS	Backstop & Fence Replacement	North Park	\$	125,000	\$ 25	000		\$ 10	0,000					
TRAILS													=	
PLAYGROUNDS —													_	
Embro Town Hall														
Harrington Hall														
namesford Public Library/Beaty Room														
Thamesford Pool														
OWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$	11,717			\$ 11,717							
TOWNSHIP OFFICE	Computers		\$	10,000				\$ 1	0,000					
OTAL			\$	266,226	\$ 144	509	\$ 11,717		0,000 6,226	\$ -	\$ -		R	

Recreation	General Equipment						
\$ 17,436.03							
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	\$ 11,717						
	-\$ 10,000						
\$ 36,945.29	\$ 7,546.28						

<b>2032</b>										
CATEGORY	DESCRIPTION	LOCATION	COST (EST.)	TAXATION	TO RESERVES	FROM RESERVES	DEVELOPMENT CHARGES	OTHER	PROGRAM NAME	Reserve Beginning Balance
EQUIPMENT										] - -
TRADE-IN/SALE OF OLD INVENTORY										<del>-</del> -
TRANSFER TO RESERVES	Annual - increase 2%		\$ 121,899	\$ 121,899						-
EMBRO COMMUNITY CENTER	Parking Lot Resurfacing	Arena/Hall	\$ 285,000	\$ 165,000		\$ 120,000				<del>-</del>
THAMESFORD DISTRICT RECREATION CENTRE										: - - -
EMBRO PARKS										]
TRAILS										1
PLAYGROUNDS										† -
Embro Town Hall				İ						_
Harrington Hall										
Thamesford Public Library/Beaty Room										
Thamesford Pool										
TOWNSHIP OFFICE-Transfer to Reserves	Annual Levy Requirement	Computers/Tech	\$ 11,951		\$ 11,951					
TOWNSHIP OFFICE	Computers		\$ 10,000			\$ 10,000				
TOTAL			\$ 428,850	\$ 286,899	\$ 11,951	\$ 130,000	\$ -	\$ -		Reserve Ending

	R	Recreation		General quipment
e ng e	\$	36,945.29	\$	7,546.28
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	\$	121,899.44		
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			\$	11,951
			-\$	10,000
e g	\$	38,844.73	\$	9,497.21